# Georgia Southern University Georgia Southern Commons

Armstrong Faculty Senate Minutes

Armstrong Faculty Senate

4-15-2013

## April 15, 2013 AASU Faculty Senate Minutes

Armstrong State University

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### Armstrong Atlantic State University Faculty Senate Meeting Minutes for April 15, 2013 Student Union, Ogeechee Theater, 3:00 pm

- I Senate President Baird called meeting to order at 3:05pm (see Appendix A).
- II Senate Action
  - A Minutes from March 18, 2013 Faculty Senate Meeting.
    - 1 APPROVED without corrections.
  - B University Curriculum Committee (UCC) Report (Appendix B)
    - 1 All UCC matters were approved without modification.
    - 2 Dr. John Kraft noted that Attachment 5 should not be included in original UCC minutes. An updated version of minutes has been sent for posting online.
  - C Presentation: Restructuring of Student Affairs Vice President Keith Betts
    - 1 Two changes made to organizational structure without changes in salary/funds:
      - i Director of Student Union and Activities has been changed to become Dean of Student Life. Rationale: Position will be the chief judicial officer and will connect both traditional and non-traditional students
      - ii Assistant Director of Student Union has been changed to Director of Orientation, Civic Engagement, and Student Union, and now reporting to VP of Student Affairs. Rationale: Current position was reclassified since it involved various roles including directing Navigate, student leadership, and volunteerism.

a Dr. Tatlock expressed his surprise that the Coordinator of the <u>Initiative for Civic Engagement</u> was not consulted regarding the naming and role of this position given the possible overlap in duties. Dr. Betts responded that he worked with Human Resources to develop the position and was not informed of any conflicts.

- D Old Business
  - 1 Outcome of Bills
    - i Update on Mail Opening.

a The Office of Business and Finance (OBF) has established a new policy to address issues the opening of faculty mail (Appendix C).

b President Baird requested clarification from the timeframe for determining faculty availability. Vice President Carson responded that faculty will be given 3 business days to open their mail. President Baird noted that this new OBF policy is very similar to the policy that the Senate Steering Committee suggested to OBF at a December 2012 meeting. The original bill is likely to be remanded given this new mail policy.

c Dr. Nordenhaug noted that this policy action should not have taken so long.

d Dr. Hendricks questioned if faculty will be compensated if bills (e.g., subscriptions, membership dues) are late due to OBF processing delays. President Baird though this may need to be addressed in a follow up senate bill.

e Dr. Nordenhaug questioned if there was any policy in place regarding privacy regarding faculty email. President Bleicken responded by expressing her disapproval of language previously used by OBF in discussing faculty email privacy with Senate Steering Committee members. She assured the senate that the university will not access a faculty member's email without proper and justified reasons to do so.

ii Update on Emeritus Faculty.

a Approval is pending additional reports from the President's Cabinet regarding the impact of approving the bill.

- iii Update on Annual Financial Report.
  - a Bill has been approved (Appendix D).
- 2 Response from Disability Services
  - i President Baird ask faculty members to submit any additional
    - issues to the senate in the fall if there where further concerns.
- E New Business
  - 1 Resolution Regarding 4/16/2013 Meeting Agenda of BOR (Appendix E).
    - President Bleicken indicated that the BOR made an error suggesting that Armstrong should be reclassified as Category 2. The BOR will correct this error.
    - The resolution was moved forward and during discussion a question was asked about the definition of "institutional research".
       Draft agenda for BOR meeting indicated that institutions such as UGA perform "basic and applied research" and intuitions such as Armstrong perform "institutional research". It is unclear of how or why the BOR has established these definitions.
    - iii Resolution passed.
  - 2 New Senator Introductions
    - i List of Faculty Senators for 2013-14 (Appendix F).
    - ii There will be an orientation for new senators before the first senate meeting in the fall.

- F Continuing Business
  - 1 Committee Reports
    - i Academic Standards Committee (Appendix G)
    - ii Constitution and Bylaws Committee (Appendix H)
      - a Discussion regarding changing student member of Planning Budget and Facilities (PB&F) student member to ex-officio
        - i Dr. Nordenhaug noted that the student member made the motion to be ex-officio because of discomfort in voting on issues beyond their understanding. Dr. Adams noted the potential of losing student input on other committees based on the precedent of this action, but was acceptable in this case since this action as at the request of the student member of PB&F.
      - b Student Success Committee Bylaws changes where approved (Appendix H.1)
      - c PB&F Committee Bylaws changes where approved (Appendix H.1)
    - iii President Baird mentioned a request by Armstrong's Registrar to consider removing the process of the Faculty Senate approving the list of graduates each semester. Rationale: The list is often incorrect and updated. He expressed concerns in having this process removed from senate for ceremonial reasons, but did admit that faculty are typically only familiar with graduates from their own department and not others. He suggested that the approval be incorporated into the commencement program since it is more of a symbolic act. The graduation list would still be vetted by department heads as well as the Registrar's office
    - iv Committee on Committees (Appendix I)
      - a Presented suggestions for consolidation of senate and standing committees given that some committees rarely meet while others have a large workload requiring several meeting throughout the semester. Also other USG institutions have much smaller committee structures.
      - b The committee asks the faculty senate to consider these suggestions over the summer and will follow up in the fall. Senators are encouraged to send an email to <u>faculty.senate@armstrong.edu</u> if they have ideas of which committees should/should not be consolidated.
      - c It was noted that any committee changes will require significant changes to bylaws and the constitution.
      - v Faculty Development Committee (Appendix L)

- vi Student Success Committee (Appendix I)
- vii Planning Budget and Finance Committee (Appendix J)
  - a Comprehensive Salary Analysis (Appendix J.1)
    - i Discussion: Question about who would perform the study. Response: It would involve a faculty member(s) with informational support from the administration
    - ii The bill was passed.
  - b PBF will shift their focus to planning in the upcoming academic year
- viii Faculty Welfare Committee (Appendix M)
  - a Discussion about faculty workload inconsistencies across departments, even within the same college. President Baird suggested that this issue be revisited in the fall. He also clarified that the charge regarding health care coverage was to see if this idea might be considered by other USG schools, leading to an eventual change in BOR policy.
- G Other Business
- H Senate Information
  - 1 A survey will be sent to faculty via email to determine senate priorities for 2013-14 by the start of the fall semester.
  - 2 Volunteers are requested for service on the Elections and Constitution and Bylaws Committees.
  - 3 Presentations by Testing Services Coordinator candidates will be held soon. More information will be sent via email.
  - 4 Dr. Kraft thanked the faculty senate for their work and contributions towards Armstrong's successful SACS accreditation.
- III Senate adjourned at 4:10 pm.

Minutes Prepared By:

Wayne Johnson Austin W. Francis, Jr.

### Senate Roster 2012-2013

	No. of Sen.	Senator(s) and Term Year as of 2012/2	Signature	Alternate(s)
Adolescent and	2	Regina Rahimi (2)	,	Rona Tyger
Adult Education		Ed Strauser (2)	Lungther	Lynn Roberts
Art, Music, Theatre	3	Angela Horne (2)	Apt J	Deborah Jamieson
		Stephen Primatic (3)		Mark Johnson
		Pamela Sears (3)	DZCOON	Karl Michel
Biology	3	Traci Ness (1)		Jennifer Broft-Bailey 🕅
		Alex Collier (3)	HC	Sara Gremillion
		Austin Francis (3)		Kathryn Craven
Chemistry, Physics	3	Brent Feske (1)	124	Brandon Quillian
		William Baird (2)	th	Jeff Secrest
		Catherine MacGowan		
Childhood and	2	Barbara Hubbard (1)	D (11)	n Patricia Norris-Parsons
Exceptional			Barbary Jubbar	Χ
Student Education		Jackie Kim (3)	Jackith	Kelly Booksher
Criminal Justice, Social, & Political	2	Jose da Cruz(1)		Daniel Skidmore-Hess
Science		Michael Donohue (2)		Dennis Murphy
Communication Sciences and Disorders	1	Maya Clark (2)		April Garrity
Computer Science and Information Technology	1	Ashraf Saad (1)	0	Frank Katz
Economics	1	Jason Beck (3)	Muth	Yassi Saadatmand
Engineering	1	Wayne Johnson (2)	can	Priya Goeser
Health Sciences	2	Leigh Rich (1)		Janet Buelow
		Bryan Riemann (3)		Rod McAdams
History	2	Chris Hendricks (1)	CRA	Michael Benjamin
		Jason Tatlock (2)	1 Total	Allison Belzer
Library	1	Melissa Jackson (1)	n. achsan	Ann Fuller
Languages,	4	Erik Nordenhaug (1)	EW	Nancy Remier
Literature,		Dorothee Mertz-Weigel (2)	(STUL)	Ed Richardson
Philosophy		Beth Howells (2)	281	Gracia Roldan
		Ana Torres (3)	that	Gracia Roldan
Mathematics	3	Michael Tiemeyer (1)	MAR	Sean Eastman
		Sungkon Chang (3)		Tim Ellis d- k
	1	Lorrie Hoffman (3)		Jared Schlieper
Medical Laboratory Science	1	Charlotte Bates (3)	Challo,	Floyd Josefat
Nursing	4	Deb Hagerty (1)	ALATIATA	Debbie Mulford
		Jane Blackwell (1)	(J.S. 1. 0000)	Jill Beckworth
		Sherry Warnock(3)	Thun Walner	Paula Tillman
		Kathy Morris (3)	1 mo	
Physical Therapy	1	David Bringman (1)		Nancy Wofford
Psychology	1	Wendy Wolfe (2)	Alandel 1811	Mirari Elcoro
Radiologic Sciences	1	Laurie Adams (3)	1	Pamela Cartwright
Respiratory	1	Christine Moore (2)	·	Doug Masini
Therapy	'		$ \langle h \rangle $	

Appendix B



### University Curriculum Committee University Hall 282 Minutes, April 3, 2013

**PRESENT:** Suzanne Carpenter, Kathryn Craven, José da Cruz, Mirari Elcoro, Catherine Gilbert, Kam Fui Lau, Lynn Long, Rick McGrath (Chair), Glenda Ogletree, Jack Simmons, Phyllis Panhorst (Catalog Editor)

ABSENT: Myka Campbell, Robert Harris, Denene Lofland

**GUESTS:** Donna Brooks, William Deaver, Bob Gregerson, Floyd Josephat, John Kraft, Sara Plaspohl, Daniel Skidmore-Hess, Elwin Tilson, David Ward

CALL TO ORDER 3:02 APPROVAL OF MINUTES – March 6, 2013

ITEMS

## I. College of Education

## A. Adolescent and Adult Education

Items 1-2 from the Department of Adolescent and Adult Education were discussed and approved by the committee. They are being submitted to the Faculty Senate for approval.

## 1. Modify the following program of study:

PROGRAM FOR THE DEGREE OF BACHELOR OF SCIENCE IN EDUCATION IN MIDDLE GRADES EDUCATION

Rick McGrath

MGSE 5400U Content Methods Social Studies MGSE 5500U Content Methods Science MGSE 5600U Content Methods Middle Grades Mathematics

<u>Rationale</u>: Course titles in the Adolescent and Adult Education program of study does not match the course titles listed in the back of the catalog. This is a cleanup submission.

### Effective Term: Fall 2013

B. Childhood and Exceptional Student Education (no items)

### II. College of Health Professions

## A. Health Sciences

*Items 1-2 from the Department of Health Sciences were discussed and approved by the committee. They are being submitted to the Faculty Senate for approval.* 

### Create the following course: HSCP 4010 – Health and Human Development 3-0-3 Prerequisite(s): none Description: Lifestyle and socio-political factors related to optimum health per age and grouping emphasized.

<u>Rationale:</u> This course was formerly offered as a 5000U/G course. Very few graduate students enrolled in this course. This will open up more seats for undergraduate students.

Effective Term (Catalog): Fall 2013 Effective Term (Banner): Spring 2014

### CURCAT:

Major Department: Health Sciences Can course be repeated for additional credit? No Maximum number of credits: 3 Grading Mode: Normal Instruction Type: Lecture Course Equivalent: PUBH 5580U

### 2. Modify the following course:

HSCF 4040 Personal Fitness Training 3-0-3 Prerequisite: HSCF 3005 and HSCF 3200 or permission of instructor Description: The development of exercise training program to meet needs of various populations. At the conclusion of the test, students will be prepared to take the National Academy of Sports (NASM) Certified Personal Trainer (CPT) certification exam a nationally accredited personal trainer's certification exam.

<u>Rationale:</u> We are no longer collaborating with the National Academy of Sports Medicine and will either be preparing students for the American College of Sports Medicine or National Strength and Conditioning Association Certified Personal Trainer certification exams.

Effective Term (Catalog): Fall 2013 Effective Term (Banner): Spring 2014

## **B. Medical Laboratory Science**

Items 1-2 from the Department of Medical Laboratory Science were discussed and approved by the committee. They are being submitted to the Faculty Senate for approval.

### 1. Modify the following course:

MEDT 4600 Clinical Pathways & and Critical Decision Making 5-0-5 Prerequisites or corequisites: MEDT 4110, 4210, 4310, 4410, 4510, 4610, 4710 MEDT 4115

<u>Rationale</u>: This modification is needed to reflect previously approved replacement of MEDT 4110, 4210, 4310, 4410, 4510, 4610, and 4710 with MEDT 4115.

Effective Term (Catalog): Fall 2013 Effective Term (Banner): Spring 2014

2. Modify the prerequisite:

MEDT 4900 Laboratory Management and Education 3-0-3 Prerequisites or corequisites: MEDT 4110, 4210, 4310, 4410, 4510, 4610, 4710 MEDT 4115

<u>Rationale</u>: This modification is needed reflect previously approved replacement of MEDT 4110, 4210, 4310, 4410, 4510, 4610, and 4710 with MEDT 4115.

Effective Term (Catalog): Fall 2013 Effective Term (Banner): Spring 2014

C. Nursing (no items)

### **D. Radiologic Sciences**

Items 1-2 from the Department of Radiologic Sciences were discussed and approved by the committee. They are being submitted to the Faculty Senate for approval.

### 1. Modify the following program of study:

PROGRAM FOR THE DEGREE OF BACHELOR OF SCIENCE IN RADIOLOGIC SCIENCES – (BRIDGE PROGRAM)

Upon completion of 80 semester hours towards the degree, technologists who are graduates of accredited programs and registered by the American Registry of Radiologic Technologists, or the Clinical Nuclear Medicine Technology Certification Board or the American Registry for Diagnostic Medical Sonography will be awarded equivalency credit hours in the major. The amount of credit will be based on the technologist's academic record and professional portfolio.

<u>Rationale:</u> The former statement was too restrictive and did not offer a pathway for registered sonographers certified by the American Registry of Diagnostic Medical Sonographers to complete a baccalaureate degree. The nuclear medicine certification change is an edit as the name was incorrect in the catalog.

### Effective Term: Fall 2013

2. Modify the following program of study to add a third track in sonography:

PROGRAM FOR THE DEGREE OF BACHELOR OF SCIENCE IN RADIOLOGIC SCIENCES – SPECIAL OPTIONS

### B. Major Field Courses

66 hours

- c. Sonography
  - COMM 2280 Speech Communication RADS 3000 – Introduction to Radiologic Sciences RADS 3050 – Patient Care and Interactions RADS 3080 – Professional Interaction RADS 3200 – Imaging Pathology RADS 3450 – Leadership in Healthcare RADS 3451 – Leadership Practicum RADS 3600 – Introduction to Sonography RADS 3601 – Sonographic Theory I RADS 3602 – Sonographic Theory II
  - RADS 3603 Sonographic Theory III

RADS 3604 – Sonographic Theory IV RADS 3631 – Sonography Clinical Education I RADS 3632 – Sonography Clinical Education II RADS 3651 – Sonographic Physics I RADS 3652 – Sonographic Physics II RADS 4410 – Cross-Sectional Anatomy RADS 4450 – Radiologic Sciences Management RADS 4633 – Sonography Clinical Education III RADS 4634 – Sonography Clinical Education IV RADS 4635 – Sonography Clinical Education V RADS 4661 – Sonography Synthesis Seminar RADS 4662 – Advanced Sonography Seminar RADS 4671 – Introduction to Vascular Sonography RADS 4800 – Research Methodologies in Radiologic Sciences

**Total Semester Hours** 

129 hours

Upon completion of 80 semester hours towards the degree, technologists who are graduates of accredited programs and registered by the American Registry of Radiologic Technologists<del>, or</del> the <del>Clinical</del> Nuclear Medicine Technology **Certification** Board **or the American Registry for Diagnostic Medical Sonography** will be awarded equivalency credit hours in the major. The amount of credit will be based on the technologist's academic record and professional portfolio

<u>Rationale:</u> This program is designed for registered radiologic technologists who desire a baccalaureate degree and education towards certification in an additional modality. The field of study for sonography was added to allow a pathway to certification in this field for technologists from other fields.

### Effective Term: Fall 2013

- E. Rehabilitation Sciences (no items)
- F. Respiratory Therapy (no items)

## III. College of Liberal Arts

A. Art, Music, and Theatre (no items)

## **B.** Criminal Justice, Social, and Political Science

Items 1-2 from the Department of Criminal Justice, Social and Political Science were discussed and approved by the committee. They are being submitted to the Faculty Senate for approval.

1. Create the following course: LWSO 4620 – Internship

V-V-(1-6)

Prerequisites: permission of program coordinator Description: Open to juniors or seniors. Field experience in a law firm or lawrelated agencies. Joint supervision by program coordinator and law firm or agency official.

<u>Rationale</u>: Students will benefit by an experiential learning environment in which they can apply knowledge learned in the classroom.

Effective Term (Catalog): Fall 2013 Effective Term (Banner): Spring 2014

### **CURCAT:**

Major Department: Criminal Justice, Social & Political Science Can Course be repeated for additional credit? Yes Maximum Number of Credit Hours: 6 Grading Mode: Satisfactory/Unsatisfactory Instruction Type: Internship Equivalent course: None

### 2. Modify the following course:

SOCI 3400 METHODS OF SOCIAL RESEARCH 3-0-3 Prerequisite: SOCI 1101 **and a grade of C or better in MATH 2200** Description: Methods of applied social research including case studies, record research, experimental designs, surveys, observation, and systems interactions in relation to social data.

Rationale: Skills in statistics essential in this course.

### Effective Term (Catalog): Fall 2013 Effective Term (Banner): Spring 2014

Item 3 from the Department of Department of Criminal Justice, Social and Political Science was discussed and the undergraduate portion approved by the committee. It is being submitted to the Graduate Curriculum Committee and therefore is marked "For Information Only" for the report to the Senate.

3. Create the following course: CRJU 5003U/G CYBER FORENSICS 3-0-3 Undergraduate Prerequisites: none Graduate Prerequisites: none
Description: Application of computer investigation and analysis techniques to gather evidence suitable for presentation in a court of law. Techniques of cyber crime scene analysis, media analysis, and the use of various forensic tools.

<u>Rationale</u>: Rounds out the certificate program with additional needed coursework. This course will prepare students for the Practicum at the Cyber Security Research Institute if they opt to engage in the hands-on experience. Graduate students will achieve the course objectives in a substantially greater depth as well as having additional course work by completing additional writing assignments.

Effective Term: Fall 2013

**CURCAT:** 

Major Department: Criminal Justice, Social & Political Science Can Course be repeated for additional credit? No Maximum Number of Credit Hours: 3 Grading Mode: Normal Instruction Type: lecture Equivalent course: n/a

## **C. Economics**

Item 1 from the Department of Economics was discussed and approved by the committee. It is being submitted to the Faculty Senate for approval.

1. Create the following track in the Associate of Science degree:

### PROGRAM FOR THE DEGREE OF ASSOCIATE OF SCIENCE

Track ##: Business Track

A. General Requirements (Core Areas A, B, C, D.II.a, and E)4	2 hours
MATH 2200 Elementary Statistics required in area D.3	
Physical Education	.3 hours
B. Additional Requirements	18 hours
Choose 18 hours from:	
ACCT 2101 – Principles of Financial Accounting	
ACCT 2102 – Principles of Managerial Accounting	
COMM 2280 – Speech Communication	
ECON 2105 – Principles of Macroeconomics	
ECON 2106 – Principles of Microeconomics	
ITEC 1050 – Introduction to Computer Concepts and Application	ons
MATH 1950 – Applied Math for Non-Science Majors or MATH	1161
Calculus I	

<u>Rationale:</u> The Associate of Science degree with a track in business provides the best preparation for students who wish to complete a business degree at another institution, or to remain at Armstrong for an economics degree with a business economics track. The Associate of Science degree provides students an appropriate credential in the case where they fail to continue on to a bachelor's degree. The Associate of Science, rather than Associate of Arts, is preferred because it requires

statistics in Area D, and can be financially supported by the military. Despite the offering of the business economics track in the economics degree, there are still more than twenty students with the pre-business designation who could be working on a degree instead of taking classes in preparation to transfer. Additional students at the Liberty Center are expected to find this degree attractive, based on discussions with the director of the Liberty Center.

## Effective Term: Fall 2013

- D. Gender and Women's Studies (no items)
- E. History (no items)

## F. Languages, Literature, and Philosophy

Items 1-4 from the Department of Languages, Literature, and Philosophy were discussed and approved by the committee. They are being submitted to the Faculty Senate for approval.

 1. SPAN 4000 – Translation
 3-0-3

 Prerequisite: SPAN 3050 or 3060 or 3031 or 3032
 Co-requisite: None

 Description: Skills and techniques needed to work as a translator/interpreter with an introduction to the variety of careers available to translators.

<u>Rationale:</u> This course has been offered as a 4030 Special Topics course, but it needs its own number to avoid confusion when awarding course credits. In addition, this course requires bilingual competency that should serve students in the job market for economic, health, and national security purposes. This course is an effort to complement our interdisciplinary studies courses and give our students real world skills for the job market.

Effective Term (Catalog): Fall 2013 Effective Term (Banner): Spring 2014

**CURCAT:** 

Major Department: LLP Can Course be repeated for additional credit? NO Maximum Number of Credit Hours: 3 Grading Mode: Normal Instruction Type: Lecture Course Equivalent: None

2. Create the following course: SPAN 4050- Advanced Spanish for Health Care Professionals Prerequisite: SPAN 3050 or 3060 or 3031 or 3032 Co-requisite: None

3-0-3

Description: Skills and techniques needed to work as a translator/interpreter in the health care field, with an introduction to the variety of careers available to bilingual health care professionals.

<u>Rationale:</u> This course has been offered as a 4030 Special Topics course, but it needs its own number to avoid confusion when awarding course credits. In addition, this course requires bilingual competency that should serve students in the job market for social, health, and psychological purposes.

### Effective Term (Catalog): Fall 2013 Effective Term (Banner): Spring 2014

### **CURCAT:**

Major Department: LLP Can Course be repeated for additional credit? NO Maximum Number of Credit Hours: 3 Grading Mode: Normal instruction Type: Lecture Course Equivalent: None

3. Create the following course:

SPAN 4120 – Spanish for Police and Probation Officers3-0-3Prerequisite: SPAN 3050 or 3060 or 3031 or 3032Co-requisite: NoneDescription: Language skills and techniques needed to work in law enforcementor as a probation officer, with an introduction to the variety of careers availableto bilingual law enforcement professionals.

<u>Rationale:</u> This course requires bilingual competency that should serve students in the job market for work with the FBI, DEA, FLETC, ATF, as well as regional and national security purposes.

Effective Term (Catalog): Fall 2013 Effective Term (Banner): Spring 2014

**CURCAT:** 

Major Department: LLP Can Course be repeated for additional credit? NO Maximum Number of Credit Hours: 3 Grading Mode: Normal Instruction Type: Lecture Course Equivalent: None

4. Create the following course: SPAN 4130 – Business Spanish Prerequisite: Completion of SPAN 3050 or 3060 or 3031 or 3032 **Co-requisite:** None **Description:** Language skills and techniques needed to work in business settings with an introduction to the variety of careers available to bilingual persons in business.

<u>Rationale:</u> This course has been offered as a 4030 Special Topics course, but it needs its own number to avoid confusion when awarding course credits. In addition, this course requires bilingual competency that should serve students in the job market for work with the banking industry, retail, marketing, etc. This course is proposed to complement our degrees in economics.

Effective Term (Catalog): Fall 2013 Effective Term (Banner): Spring 2014

### **CURCAT:**

Major Department: LLP Can Course be repeated for additional credit? NO Maximum Number of Credit Hours: 3 Grading Mode: Normal Instruction Type: Lecture Course Equivalent: None

## **G. Liberal Studies**

Item 1 from the Liberal Studies Program was discussed and approved by the committee. It is being submitted to the Faculty Senate for approval.

### 1. Modify the following program of study:

Program for the Degree of Bachelor of Liberal Studies

Anthropology, criminal justice, economics, geography, political science, psychology, sociology

Math, Natural Science, and Technology (3-6 hours)

Choice of:

Astronomy, biology, chemistry, computer science, geology, mathematics, meteorology, oceanography, physics

Communication Arts (3-6 hours)

Choice of:

Advanced composition, communications, film, foreign languages, journalism, linguistics, rhetoric, technical and business writing

### C. Area of Concentration

### 15-27 hours

### Select one of the following track options: General Liberal Studies (15 hours)

15 credit hours at the 3000 level or above with a grade no lower than a C for each course. All 15 credit hours must be from the same Armstrong major, minor or program of study and be approved by the Director of Liberal Studies.

### **Philosophy (21 hours)**

21 credit hours of PHIL at the 3000 level or above with a grade no lower than a C for each course.

### **International Affairs (15-27 hours)**

Select one of the following\*:

**POLS 1150 – World Politics** 

**POLS 2290 – Foundations of International Relations** 

\*If not taken in the core curriculum or in the Liberal Studies major field courses.

Foreign Language 1001, 1002, 2001 (6-9 hours\*)

\*If not taken in the core curriculum or in the Liberal Studies major field courses.

Select 15 credit hours from the list below, in at least 3 different disciplines:

**CRJU 3120 – Illegal Immigration** 

**CRJU 3600 – International Crimes** 

**CRJU 5520 – Comparative Judicial Systems** 

**ECON 3100 – Multinational Economic Enterprises** 

ECON 3200 – International Trade

**ECON 3460 – Economics of Immigration** 

**ECON 4310 – International Finance** 

**ECON 4330 – International Economics** 

ECON 4400 - Seminar in the Third World Economic Development

**ECON 4450 – Comparative Economics** 

EURO 3990 - Topics in European Union Studies

EURO 4500 - Seminar in European Union Studies

**ENGL 5200 – Postcolonial Literature** 

ENGL 5215 – Literature of the Non-Western World GEOG 5550 - Geography of South Asia HIST 3100 – History of Latin America to 1850 HIST 3110 – History of Latin America Since 1850 HIST 3150 - History of Africa to 1800 HIST 3160 – History of Africa Since 1800 HIST 3200 – Traditional China HIST 3210 - Modern China HIST 3220 – History of Japan HIST 3225 - History of the Ancient Near East HIST 3230 – History of Middle East HIST 3300 - Modern Russia HIST 3330 – Modern Germany HIST 3360 – Modern East Central Europe HIST 3390 – Modern France HIST 5100U – Topics in Latin American History HIST 5150U – Topics in Middle Eastern History HIST 5200U – Topics in African History HIST 5250U – Topics in Asian History HIST 5300U - History of Russian and Soviet Foreign Policy HIST 5480U – Topics in European History HIST 5490U – Topics in European Intellectual and Cultural History HIST 5500U – Topics in British History HIST 5540U – Topics in U.S. Foreign Relations LWSO 4172 - Terrorism and National Security Law PHIL 3200 - Technology, Society, and Human Values POLS 3340 – Politics and Ideology in Contemporary Europe POLS 4172 – Terrorism and National Security Law **POLS 4200 – Independent Study in International Relations POLS 4400 – Independent Study in Comparative Government** CRJU 5130U/POLS 5130U – Political Terrorism **POLS 5210U – International Law POLS 5220U – Theory of International Relations POLS 5250U – International Organizations** POLS 5260U – Media and Politics in Latin America **POLS 5290U – American Foreign Policy** POLS 5300U - Marxism, Socialism, and Democracy POLS 5420U – Politics of the Middle East **POLS 5430U – African Politics POLS 5440U – Latin American Politics** POLS 5450U – Political Sociology of Nationalism **POLS 5460U – Governments of East Asia** POLS 5490U – Political Transformation of the Former Soviet Union **POLS 5510U – Third World National POLS 5520U – Comparative Judicial Systems POLS 5530U – Global Environmental Politics** 

POLS 5560U – Comparative Foreign Policy SOCI 5450U – Political Sociology of Nationalism

Sociology (21-24 hours)

Note: All courses in the Sociology track must be completed with a grade of C or better.
MATH 2200\*- Elementary Statistics (Grade of C or better) If not completed in the core curriculum.
SOCI 3360 – Social Theory (Grade of C or better) Select one of the following (Grade of C or better)
SOCI 3400 – Methods of Social Research CRJU 3100 – Research Methods POLS 4950 – Political Research Methods
15 credit hours of SOCI at the 3000 level or above

C. D. Electives

24-27 15-27 hours

**Total Semester Hours** 

123 hours

<del>D.</del> E. University Exit Exam

Rationale: The Liberal Studies program is creating three additional tracks that will allow students, who choose to do so, create a program of study that permits a degree of specialization that is more substantive than a minor in one of three areas that are not currently available as majors: Philosophy, International Affairs, or Sociology.

### Effective Term: Fall 2013

- H. Honors Program (no items)
- IV. College of Science and Technology (no items)

### **OTHER BUSINESS**

### A. Informational Item: Naval Science (ROTC) updates

In keeping with the procedure for processing ROTC program updates approved at the February 6, 2013 meeting of the UCC, Lt. Brett Byrnes of the Naval Science program at Savannah State University has submitted the following updates:

## 1. Modify the following program options:

	Advanced Program – Navy Option: NSCI <b>2101</b> , 3003, 3004, <b>400112</b> <del>6</del> -hours		
	NSCI 2101, 3003, 3004, 4001		
	Advanced Program – Marine Corps Option: NSCI 3101, 4102 <b>6</b> <del>10</del> hours		
	Additional and Substitute Requirements ( <b>Required of all Midshipmen</b> ): <b>NSCI 1001, 1002, 2102, 410412 hours</b> NSCI 4050, Naval Drill (0-2-0), is required each academic term of all midshipmen. NSCI 1003 and 4050 satisfy the university physical education requirement.		
	Effective term: Fall 2013		
2.	Create the following minor:		
	Naval Science Minor Requirements Two specific tracks of course work fulfill minor requirements:		
	NSCI 1002, 2101, 3003, 3004, 4001or	15 hours	
	NSCI 1001, 1002, 3101, 4102, 4001	15 hours	
	Effective term: Fall 2013		
3.	Modify the following class: NSCI 1001 INTRODUCTION TO NAVAL SCIENCE	<del>2-0-2</del> 3-0-3	
	Effective term: Fall 2013		
	CURCAT Maximum number of credit hours: <del>2</del> <b>3</b>		
4.	Modify the following class: 3101 EVOLUTION OF WARFARE	<del>2-0-2</del> 3-0-3	
	Effective term: Fall 2013		
	CURCAT Maximum number of credit hours: <b>2 3</b>		
5.	Modify the following class: NSCI 4102 AMPHIBIOUS WARFARE	<del>2-0-2</del> <b>3-0-3</b>	

### CURCAT

Maximum number of credit hours: 2 3

## **B.** Scheduling Special Meeting

A special meeting was scheduled for April 24 at 3:00 p.m. There will be only one agenda item: election of a chair. This meeting will take place after committee elections have been held. Members cycling off the committee do not need to attend. Nominations may be sent to Dr. Rick McGrath, or they may be made at the meeting.

## C. Physical Education requirement in associate degrees

It was recently noted that some of our associate degree tracks require 2 credits in physical education while other tracks require 3 credits. There is no USG requirement regarding how much physical education an associate degree must have. There was brief discussion of whether or not to establish a rule for the sake of consistency. It was moved and seconded that things be left as they are.

### **D. Adult Learner Initiatives** (see Attachments 1-5)

Dr. Kraft presented his report on the Council for Adult and Experiential Learning (CAEL), a consortium Armstrong joined last year. Please see Attachment 1 detailed information on CAEL, prior learning assessment (PLA), and recommendations from Armstrong faculty who have attended PLA workshops.

One method of getting credit for experiential learning is the portfolio option. There was extended discussion of this option. Concern was expressed about transferability of portfolios and control of what comes in from outside. Giving departments approval to use portfolios would be something that would have to come through UCC.

Dr. Kraft also announced that on April 29 a representative from the College Board to talk about the CLEP exam. There will also be a summer institute here on adult and experiential learning and assessment. It will be over three or four days. Please let Dr. Kraft know if you are interested in attending.

**ADJOURNMENT.** The meeting was adjourned at 4:40 p.m.

Respectfully submitted,

Phyllis L. Panhorst Catalog Editor and Secretary to the Committee

### **Rick McGrath**

## John Kraft

John Kraft

### Adult Learner Consortium:

This Consortium is designed to assist in improving adult learner-focused services, programs and outreach to Georgia adults who are interested in completing college. Armstrong joined AY 2011-2012. Other schools in the consortium include:

- Atlanta Metropolitan State College
- Bainbridge State College
- Columbus State University
- Dalton State College
- Fort Valley State University
- Georgia Perimeter College

- Georgia Southwestern State University
- Gordon State College
- Middle Georgia State College
- Southern Polytechnic State University
- University of North Georgia
- Valdosta State University

We received a small grant to enroll faculty in prior learning assessment (PLA) online courses in order to understand the strengths and weaknesses of various PLA options. PLA is an umbrella term for mechanisms for awarding credit when students have demonstrated competency in student learning outcomes associated with particular classes. CLEP exams are probably one of the best know PLA options. Other credit by exam options include AP tests, IB course exams, SAT II subject tests, DANTES Subject Standardized Tests, and Excelsior College Examinations. Another option is to develop Challenge Exams. Challenge exams are constructed by faculty in lieu of proprietary tests where students may earn college credit for meeting faculty determined criteria. Another option is to have students develop portfolios that address faculty determined student learning outcomes in order to earn credit. Degree completion programs often use licensure exam success as a measure for awarding credit.

The adult learning consortium asks us to consider expanding our PLA options because they believe that adult learners often come to universities having already achieved certain learning outcomes and only need the chance to demonstrate competency. The ability to gain college credit through PLA options will likely move adult learners through college faster and help us achieve Complete College Georgia goals of retention, progression, and graduation.

Trish Holt (COE), Dennis Murphy (CLA), Joy Reed (CST), Christine Moore (CHP), and Greg Anderson (Orientation and Advising), completed the first two workshops on PLA. We've met several times to discuss PLA issues and we see some benefits to developing or expanding options.

Recommendations seeking feedback:

- PLA Cap: Currently, Armstrong does not have a cap on the number of credits one can earn through PLA options. We recommend a cap of 45 credit hours. Some of our degree completion programs already award 33 hours of PLA (e.g., RN to BSN program).
- Challenge Exams: We recommend that where we don't have CLEP or other credit by exam options, encourage departments to use modified comprehensive final exams where sensible. One such test might be a GA history exam for transfer students who

completed an American government course, but often take HIST/POLS 1100 to complete the core and legislative requirements. Departments stay in control of Challenge Exams. They could be administered for a fee through the testing center.

- Transferring Transcripted PLA from other USG institutions: We recommend that if a
  USG institution has evaluated a test score or PLA portfolio to be equivalent to one of
  their courses and we have an articulation agreement for those courses, then Armstrong
  should also award credit for those courses if we accept the student as a transfer
  student. For example, if a Valdosta student completes a CLEP test in humanities and it is
  transcripted as their ART 1100 (Introduction To The Visual Arts) course and that student
  transfers to Armstrong, then we shall give CLEP credit for ARTS 1100 (Art Appreciation)
  in a consistent manner to our articulation agreement with Valdosta courses without
  having the student resending the official test scores which would require reevaluation.
- Accepting all CLEP tests: We recommend accepting more CLEP results of 50+ for ELEC credit. Armstrong doesn't accept all CLEP tests because we don't have equivalent courses, but in one case we allow ELEC credit to be awarded (American Government) based on the American Council of Education recommended criteria of 50 on CLEP exams for the awarding of college credit. There are several additional CLEP tests not in our catalog. A Score of 50+ could be used to attain ELEC credit much like transfer courses that don't have any equivalents at Armstrong. The ALC recommends accepting CLEP tests for the last 20 years to assist adult learners.
- Developing Portfolio Evaluation Expertise: We recommend sending more faculty to learn about portfolio evaluation. Originally, the ALC asked each institution to develop a course (e.g., PLA 2000) where a student would learn how to construct a portfolio for faculty review, but they've asked us to hold off on that. They are now thinking about a non-credit bearing online course developed at the system level to assist with the portfolio development, but still have the evaluation done on the campus by local faculty. For a 3 credit course, the ALC recommends that the students pay a \$250 fee where \$200 goes to the faculty member and \$50 to the institution. Ideally we would like to have one faculty member from each department receive this professional development opportunity. This faculty member would work with his or her department to determine which courses might be appropriate for a portfolio option. Once a department has identified a course, it must develop student learning outcomes consistent with the course description. It would also be helpful to provide examples of evidences for demonstrating student learning. It is the student's responsibility to produce adequate documentation.

Council for Adult and Experiential Learning (CAEL) Standards for Assessing Learning

To determine whether to award college credit to students for prior learning, follow these standards:

- 1. Credit or its equivalent should be awarded only for learning, and not for experience.
- 2. Assessment should be based on standards and criteria for the level of acceptable learning that are both agreed upon and made public.
- 3. Assessment should be treated as an integral part of learning, not separate from it, and should be based on an understanding of learning processes.
- 4. The determination of credit awards and competence levels must be made by appropriate subject matter and academic or credentialing experts.
- 5. Credit or other credentialing should be appropriate to the context in which it is awarded and accepted.
- 6. If awards are for credit, transcript entries should clearly describe what learning is being recognized and should be monitored to avoid giving credit twice for the same learning.
- 7. Policies, procedures, and criteria applied to assessment, including provision for appeal, should be fully disclosed and prominently available to all parties involved in the assessment process.
- 8. Fees charged for assessment should be based on the services performed in the process and not determined by the amount of credit awarded.
- 9. All personnel involved in the assessment of learning should pursue and receive adequate training and continuing professional development for the functions they perform.
- 10. Assessment programs should be regularly monitored, reviewed, evaluated, and revised as needed to reflect changes in the needs being served, the purposes being met, and the state of the assessment arts.

### **GLOSSARY of TERMS**

### Advanced Placement (AP)

- (1) Eligibility to enroll in higher level courses, based on transfer credit or successful prior learning assessment of foundational knowledge and/or skills
- (2) Thirty-four tests in 19 subject areas developed by the College Board<sup>®</sup> to correspond with Advanced Placement high school courses

### American Council on Education (ACE)

A national association of higher education institutions that focuses on advocacy, leadership development and lifelong learning. ACE serves adult learners and nontraditional students by evaluating and translating workplace learning and nontraditional education experiences into academic credits through the College Credit Recommendation Service (CREDIT), and armed services members through ACE's Veterans Programs and ACE's Military Programs, by evaluating and recommending equivalent college credits for military training and experience.

### **College Level Examination Program (CLEP)**

A national standardized testing program that offers 33 tests in the subject areas of Business, Composition and Literature, History and Social Sciences, Science and Mathematics, and World Languages. CLEP is managed by the College Board<sup>®</sup> and allows students to earn college credit by demonstrating mastery of college-level material by earning qualifying scores.

### **Credit by Examination (CBE)**

The most commonly recognized form of prior learning assessment. CBE includes national standardized tests (e.g., AP, CLEP, DSST, Excelsior, and IB), as well as departmental challenge exams.

### DANTES

The **D**efense **A**ctivity for **N**on-**T**raditional **E**ducation **S**upport (DANTES) program is an agency of the Department of Defense (DoD). DANTES provides the DoD with worldwide education support by coordinating off-duty voluntary education programs, development activities and special projects, and sponsoring a wide range of standardized testing programs.

### DSST

An acronym used for the DANTES Subject Standardized Tests Program, DSST a standardized testing program that offers 38 exams in the areas in the areas of Math, Social Sciences, Humanities, Business, Physical Science, and Technology.

### Portfolio

A collection of work (e.g., paintings, writings, artifacts, examples) and related narrative developed by a student which may be used to demonstrate competency in an academic area.

### **Prior Learning Assessment (PLA)**

A general term referring to various ways of evaluating and assessing college level learning that has been acquired outside the traditional classroom and is used for the purpose of awarding college credit or advanced placement.



## **Graduate Affairs Committee**

Burnett Hall Board Room Minutes: April 2, 2013, 2:30 p.m.

**PRESENT:** Joey Crosby (Chair), Becky da Cruz, Kathleen Fabrikant, Mark Finlay, Ray Hashemi, Chris Hendricks, Anne Katz, Robert Loyd, Jean Neils-Strunjas, Bryan Riemann, Daniel Skidmore-Hess, Anne Thompson, Ellen Whitford, Carey Adams (*ex officio*), John Kraft (*ex officio*), David Ward (*ex officio*), Meagan Stachurski (*ex officio*)

GUESTS: Jill Bell, Delana Gajdosik-Nivens, Debra Hagerty, Hong Zhang

- I. Call to Order. The meeting was called to order at 2:31 by Dr. Joey Crosby.
- **II. Approval of Minutes.** The minutes of March 5, 2013 were approved by email on March 8, 2013.

### III. Committee Reports

### A. Graduate Curriculum

The committee accepted the curriculum items in the report of the Graduate Curriculum Committee (GCC) as presented. The report should proceed through the Senate as an action item for Presidential approval (see Attachment 1).

It was moved and seconded to suspend the rules to allow the Graduate Curriculum Committee to have a special meeting to consider some late curriculum items. The motion carried. Ms. Panhorst will contact Dr. Teresa Winterhalter, GCC Chair, to see if she wants to convene the committee. The GAC agreed to consider by email any items to come out of that meeting, rather than scheduling an additional GAC meeting.

Dr. Mark Finlay gave the report of the ad hoc committee on options for graduating seniors to take graduate level courses and at developing accelerated graduate programs (see Attachment 2). Accelerated graduate programs will be revisited next year. There was extended discussion on the proposed "Senior Privilege" language. Dr. Finlay agreed to get input from Enrollment Services and to send a revised version to Ms. Panhorst, to be distributed by email with the curriculum items for GAC consideration.

**B. Graduate Faculty Status** (see Attachment 3) The committee accepted the report of the Graduate Faculty Status Committee.

### C. Graduate Student Appeals

In the pending appeal, the committee is currently waiting for the student to respond. The deadline for response is end of April.

### IV. GSCC

This week is Graduate Student Appreciation Week. A banner has been hung on the Student Union to celebrate the week. There will be a reception to honor graduate students tomorrow in the Savannah Ballroom. Graduate students must bring their Pirate Card or driver's license.

Today is the deadline for RSVP for the hooding ceremony. Approximately 70 out of 90 have responded, but whether they are accepting or declining cannot be determined until the poll closes. ROTC may be presenting colors at the ceremony. Ms. Stachurski distributed a list of programs and asked those present to fill in who will be hooding for their program.

### V. John Kraft

Dr. Kraft asked whether everyone had received the information distributed by Carol Cox regarding graduate assistantships. Each program requesting a GA got one. Four more at-large GAs were awarded. The Provost committed to fund 9 more at-large assistantships, awarded according to the recommendations of the ad hoc committee, provided that these assistantships be used to recruit a student to a program. The plan for next year is to have things in place so that GAs will be awarded in October so they can more effectively be used for recruitment.

### VI. Jill Bell

The open house was well-attended. There were approximately 135 who preregistered and 89 who attended. This is the highest attendance in the three years that event has been held. Discussion turned to whether to continue to have the event in the spring, or move it to fall, or have it both semesters. It was decided to plan to have the event in the fall and explore possibilities of combining it with the Career Fair.

There have been several applications for fall that have come in the last week, but they had no supporting documentation.

### VII. Adjournment. The meeting was adjourned at 3:24 p.m.

Respectfully submitted,

Phyllis L. Panhorst Coordinator of Faculty Information and Graduate Catalog Editor



GRADUATE CURRICULUM COMMITTEE University Hall 282 Minutes, March 20, 2013

**PRESENT:** John Hobe, Brenda Logan, Sara Plaspohl, Ashraf Saad, Teresa Winterhalter (Chair), Phyllis Panhorst (Catalog Editor)

ABSENT: Michael Benjamin, Helen Taggart

GUESTS: John Kraft

**CALL TO ORDER.** The meeting was called to order at 2:11 p.m. by Dr. Teresa Winterhalter. There was no quorum. Ms. Panhorst gave a summary regarding the items remanded by the Graduate Affairs Committee. At 2:18, quorum was achieved and the business portion of the meeting started.

**APPROVAL OF MINUTES**. The minutes of February 20, 2013 were approved as presented.

### ITEMS

- I. College of Education (no items)
- II. College of Health Professions A. Health Sciences

Items 1-2 from the Department of Health Sciences were discussed and the graduate portions were approved by the committee. The undergraduate portions were previously approved by the University Curriculum Committee.

1. Delete the following course: PUBH 5580 U/G Health and Human Development 3-0-3

Rationale: This course will now be offered at the 4000 level.

Effective Term: Fall 2013

 Change the following course description: SMED 5065U/G Posture and Movement Assessment and Exercise 3-0-3 Undergraduate Prerequisite: HSCF 3005; HP/FM majors only or permission of instructor Graduate Prerequisite: SMED 5015G

Techniques to identify impaired movement patterns and altered tissue adaptations. Corrective exercise strategies, including inhibitory, stretching and activation techniques and program design will be emphasized. At the conclusion of the course, students will be prepared to take the National Academy of Sports Medicine (NASM) Corrective Exercise Specialist (CES) certification exam.

<u>Rationale:</u> We are no longer collaborating with the National Academy of Sports Medicine.

## Effective Term: Fall 2013

- B. Nursing (no items)
- C. Rehabilitation Sciences (no items)
- III. College of Liberal Arts (no items)

## IV.College of Science and Technology

- A. Biology (no items)
- B. Chemistry & Physics (no items)

## C. Computer Science and Information Technology

Item 1 from the Department of Computer Science and Information Technology was discussed and the graduate portion was approved by the committee. The undergraduate portion was previously approved by the University Curriculum Committee.

### 1. Delete the Following Courses: <u>CSCI 5343 U/G SYSTEMS PROGRAMMING UNDER UNIX</u> <u>CSCI 5835 U/G GRAPHICS RENDERING PRINCIPLES</u>

Rationale: For alignment with the revised graduate program of study. Courses have not been taught in a number of semesters and are outdated.

### Effective Term: Fall 2013

Items 2-3 from the Department of Computer Science and Information Technology were brought back to the table after being remanded to the department at the March 5 meeting of the Graduate Affairs Committee. They were discussed and the revised submissions were approved.

### 2. Modify the following program of study:

### MASTER OF SCIENCE IN COMPUTER AND INFORMATION SCIENCE

### **Track 1: Computer Science**

А.	Core Required Course (3 hours)	
	CSCI 6100 Technical Writing *CSCI 6001 Foundations of Computing	3
	*Waived for students with a BS in CS from an ABET accredited prog	ram
B.	Foundation Courses (12 semester hours)	
	CSCI 5100G Object oriented Programming	3
	CSCI 5210G High Performance Computing	3
	CSCI 5220G Data Communications and Networks	3
	CSCI 5322G Advanced Software Engineering	3 3 <u>3</u>
	CSCI 5342G Advanced Operating Systems	3
	CSCI 5343G Systems Programming Under Unix	3
	CSCI 5350G Compiler Theory	3
	CSCI 5370G Handheld And Ubiquitous Computing	3
	CSCI 5410G Analysis Of Algorithms	3
	CSCI 5360G Embedded Systems Programming	
	CSCI 5520G Rapid Java Development	3
	CSCI 5610G Numerical Analysis	<u> </u>
	CSCI 5700G Computer Security	3
	CSCI 5720G Advanced Database Systems	3
	CSCI 5735G Data Mining	3 3 3 3
	CSCI 5820G Machine Learning	3
	CSCI 5825G Artificial Intelligence	
	CSCI 5830G Computer Graphics	<u> </u>
	CSCI 5835G Graphics Rendering Principles	3
C.	Fundamental Courses (9 semester hours)	
	CSCI 6040 System Lifecycle Applications	3
	CSCI 7200 Real-time System Concepts and Implementation	3
	CSCI 7300 Computer Networks	3
	CSCI 7320 Software Development Process	3
	CSCI 7400 Transaction Processing	3 3 
	CSCI 7500 Mobile Computing	3
	CSCI 7600 Collaborative Computing	3
	CSCI 7830 Current Trends in Computer Graphics	3
	CSCI 7800 Computational Intelligence	3
	CSCI 7835 Image Processing	<b>3</b> 3
	CSCI 8100 Special Topics	3
D.	Electives (0-3 hours of any graduate-level computer science courses)	0-3

<ul> <li>E. Comprehensive Project, (6 semester hours) CSCI 8200 Master's Project CSCI 8210 Master's Thesis</li> <li>TOTAL (Track 1)</li> </ul>	6 6 <b>30 hours</b>
Track 2: Health Informatics	
A. Core Required Course (3 hours)	
*CSCI 6001 Foundations of Computing	3
*Waived for students with a BS in CS from an ABET accredited pr	ogram
B. Fundamental Courses (12 hours)	0
Select one of the following groups of courses	
*Group I	
*These Courses also required by the Post-Baccalaureate Certific	cate in
Clinical Informatics program.	
MHSA/NURS 6010 Foundations of Clinical Informatics	3
MHSA/NURS 6020 Knowledge/Information Management	33
MHSA/NURS 6030 Project Management	3
MHSA/NURS/CSCI 6040 System Lifecycle Applications	3
Group II	
MHSA 6000 Health Care Financing and Delivery Systems	3
MHSA 6100 Organization Theory/Organization Behavior in	Health
Care	3
MHSA 6800 Legal Environment of Health Care	3
PUBH 6100 Epidemiology	3
C. Fundamental Courses (9-12 hours)	
CSCI 6371 Advanced Human Computer Interaction	3
CSCI 5735G Data Mining	3
CSCI 7010 Decision Support Systems	33
CSCI 7600 Collaborative Systems	3
CSCI 7800 Computational Intelligence	3
CSCI 8100 Special Topics	3
D. Comprehensive Project, (6 semester hours)	
CSCI 8200 Master's Project	6
CSCI 8210 Master's Thesis	6

## TOTAL (Track 2)

### 30 hours

Rationale: The new track in Health Informatics is designed to allow students in the *existing* Post-Baccalaureate Certificate program to continue on to a MSCIS degree in a stackable fashion.

### Effective: Fall 2013

3. Create the following certificate program:

POST-BACCALAUREATE CERTIFICATE IN SCIENTIFIC COMPUTIN	١G
A. Core Required Course (3 hours)	
*CSCI 6001 Foundations of Computing	3
* Waived for students with a BS in CS degree from an ABET accredited	
program	
B. Content Courses (3 hours)	
Choose one:	
MATH 6900 Special Topics in Mathematics	3
MATH 6930 Special Topics in Applied Mathematics	3
MATH 7210 Quantitative Methods for Decision Making	3
C. Fundamental Courses (6-9 hours)	
*Note: No more than 2 classes may be at the 5000 level	
CSCI 5410G Analysis of Algorithms	3
CSCI 5610G Numerical Analysis	3
CSCI 5720G Advanced Database Systems	3
CSCI 5735G Data Mining	3
CSCI 5820G Machine Learning	3
CSCI 5825G Artificial Intelligence	3
CSCI 7800 Computational Intelligence	3
CSCI 7835 Image Processing	3
CSCI 8100 Special Topics	3
TOTAL 12	hours

Rationale: The new Post-Baccalaureate Certificate program is designed to address the increasing demands for computing solutions to the "big data" problem. This certificate is targeted at STEM majors wishing to pursue a post-baccalaureate certificate. This certificate is also stackable. Students obtaining this certificate could continue on to a MSCIS degree.

### Effective: Fall 2013

- D. Mathematics (no items)
- E. Psychology (no items)

### **OTHER BUSINESS**

### A. Informational Item

Changes to the Master of Education in Curriculum and Instruction were put forward and approved at the February 22, 2012 GCC meeting, pending approval by the Georgia Professional Standards Commission (PSC). That approval has been received, so the revised program and course modifications can now be included in the catalog. They may also be included in Banner if that has not already been done. Please see GCC Attachment 1 for the PSC approval and GCC Attachment 2 for the items approved in February 2012.

**ADJOURNMENT.** The meeting was adjourned at 2:35 p.m.

Respectfully submitted,

Phyllis L. Panhorst Catalog Editor

## Protecting Georgia's Higher Standard of Learning

Georgia Professional Standards Commission



March 7, 2013

Dr. Linda Bleicken, President Armstrong Atlantic State University 11935 Abercorn Street Savannah, Georgia 31419-1997

Dear Dr. Bleicken:

At its February 14, 2013, meeting, the Georgia Professional Standards Commission made an approval decision regarding the Armstrong Atlantic State University Curriculum and Instruction Program. The decision is detailed in the enclosed Approval Action Report.

The Board of Examiners' Report from the November 15, 2012, GaPSC Group Developmental Approval Review is enclosed. If you have questions or concerns, please contact Ms. Penney McRoy, Assistant Division Director for Educator Preparation, Educator Preparation and Certification Division, at 404-232-2629 or you may e-mail her at penney.mcroy@gapsc.com.

Sincerely,

Mr. Kelly Henson Executive Secretary

pc: Dr. Patricia Wachholz Dr. David M. Hill Ms. Penney McRoy Dr. Bobbi Ford Ms. Margey McQuilkin

Enclosures: Approval Action Report Board of Examiners' Report



## Georgia Professional Standards Commission Approval Action Report for the Armstrong Atlantic State University Curriculum and Instruction Program

**Decision Date: February 14, 2013** 

## I. <u>Approval Decisions</u>

Developmental Approval is granted for the following preparation program:

- Curriculum and Instruction Program (P-12; Initial; M.Ed.)
- Curriculum and Instruction Conversion Mechanism

## II. Approval Decision Definition

**Developmental Approval** indicates the educator preparation program meets the eight Georgia Standards (2008) and the education program provider (EPP) may begin offering the program and admitting candidates. Areas for improvement may be cited, indicating concerns warranting the EPP's attention. In its subsequent Preparation Approval Annual Report (PAAR) or in a Progress Report, the Commission may require the EPP to describe progress made in addressing the area(s) for improvement cited in the Board of Examiner's Report. The next program approval review, the Initial Performance Review, is scheduled within three years of the semester of the developmental approval review.

## III. Further Action Required

No additional action is required. The next approval review will occur in Fall 2015.

3-0-3

### FROM GRADUATE CURRICULUM COMMITTEE University Hall 282 Minutes, February 22, 2012

## I. College of Education A. Adolescent and Adult Education

*Items 1-9 from the Department of Adolescent and Adult Education were discussed and approved by the committee.* 

### 1. Modify the following course:

FOUN 7035 Educational Assessment for Instructional Improvement 3-0-3 Prerequisites: None

Description: <u>Covers</u> Methods of formal and informal assessment as well as an analysis of assessment findings required to make instructional decisions to **improve student learning in P-12 educational settings**.

<u>Rationale</u>: New standards were approved for Curriculum and Instruction degree programs by the Georgia Professional Standards Commission. The changes in the course name and description reflect the new emphasis in program standards on instructional improvement.

Effective Term (for catalog purposes): Fall 2012 Effective Term (for Banner purposes): Spring 2013

2. Modify the following course:

FOUN 7040 Advanced Theories of Curriculum and Learning Theory Instruction Prerequisites: None

**Description: Explores the theoretical frameworks supporting various curricular and instructional models, historical and contemporary issues in curriculum development, and the nature and purpose of curriculum change.** This course **Prepares the master teacher to understand the Examines** theoretical constructs that undergird modern classroom instruction and assessment practices and to use effective paradigms of instruction through examining design and evaluation of curriculum. New theories, including those from current brain research and their impact on instruction will be explored.

<u>Rationale</u>: New standards were approved for Curriculum and Instruction degree programs by the Georgia Professional Standards Commission. The changes in the course name and description more accurately represent the change in the course content in addressing the new standards.

Effective Term (for catalog purposes): Fall 2012 Effective Term (for Banner purposes): Spring 2013

3. Create the following course:

FOUN 7045 Educational Psychology and Learning Theory3-0-3Prerequisites: NoneDescription: Analysis of major learning theories as they apply to curriculum,<br/>pedagogical content, student learning and assessment of learning. Emphasis on<br/>cognitive, physical, emotional, and social factors that influence learning.

<u>Rationale:</u> New standards were approved for Curriculum and Instruction degree programs by the Georgia Professional Standards Commission. This course serves to address the new standards, providing students with an understanding of how to apply learning theory to curriculum development, instruction, and assessment.

Effective Term (for catalog purposes): Fall 2012 Effective Term (for Banner purposes): Spring 2013

**CURCAT:** 

Major Department: Adolescent and Adult Learning Can Course be repeated for additional credit? No Maximum Number of Credit Hours: 3 Grading Mode: Normal Instruction Type: Lecture Course Equivalent: None

4. Create the following course:

CURI 7123 Advanced Instruction for Diverse Learners 3-0-3 Prerequisites: None Description: Explores the role of student diversity in curriculum and instructional development. Emphasizes examination of educational issues surrounding student diversity from historical and contemporary perspectives and examines the use of educational data to determine the instructional needs of students.

<u>Rationale</u>: New standards were approved for Curriculum and Instruction degree programs by the Georgia Professional Standards Commission. This course serves to address the new standards, providing students opportunities to examine how diverse experiences can shape curriculum and instruction.

Effective Term (for catalog purposes): Fall 2012 Effective Term (for Banner purposes): Spring 2013

CURCAT: Major Department: Adolescent and Adult Learning Can Course be repeated for additional credit? No Maximum Number of Credit Hours: 3 Grading Mode: Normal Instruction Type: Lecture Course Equivalent: None 5. Create the following course: CURI 7124 Program Evaluation for Curriculum Improvement 3-0-3 Prerequisites: FOUN 7035, FOUN 7040 Description: Focus on developing and applying skills in program evaluation, alignment of curriculum with pedagogical content, state and national standards, and utilizing data and research for the improvement of P-12 educational programs.

<u>Rationale</u>: New standards were approved for Curriculum and Instruction degree programs by the Georgia Professional Standards Commission. This course serves to address the new standards, providing students with opportunities to interpret educational research on best practices for content pedagogy and analyzing student performance data to make sound programmatic decisions.

#### Effective Term (for catalog purposes): Fall 2012 Effective Term (for Banner purposes): Spring 2013

**CURCAT:** 

Major Department: Adolescent and Adult Learning Can Course be repeated for additional credit? No Maximum Number of Credit Hours: 3 Grading Mode: Normal Instruction Type: Lecture Course Equivalent: None

6. Create the Following Course:

CURI 7125 Literacy for Content Area Instruction 3-0-3 Prerequisites: None Description: Examination of the current theory, research and practice involving literacy for developing and deepening content instruction in P-12 educational settings. Emphasizes literacy skills and the impact of curriculum and instruction on those skills in content areas.

<u>Rationale</u>: New standards were approved for Curriculum and Instruction degree programs by the Georgia Professional Standards Commission. This course serves to address the new standards, providing students the opportunity to examine the principles of content area literacy to impact student learning

#### Effective Term (for catalog purposes): Fall 2012 Effective Term (for Banner purposes): Spring 2013

CURCAT: Major Department: Adolescent and Adult Learning Can Course be repeated for additional credit? No Maximum Number of Credit Hours: 3 Grading Mode: Normal Instruction Type: Lecture Course Equivalent: None

7. Create the Following Course:

CURI 7126 Change Processes for Curriculum Development 3-V-3 Prerequisites: CURI 7124 Description: Focuses on processes for development and implementation of innovations and effective practices in curriculum, pedagogy, and assessment. Emphasis on knowledge base and skills to support collaboration and professionalism leading to improvement in curriculum and student learning at all levels of the P-12 system. Candidates are expected to engage in experiences working directly with instructional coaches, curriculum specialists, or other instructional leaders during this course. A field experience is required.

<u>Rationale</u>: New standards were approved for Curriculum and Instruction degree programs by the Georgia Professional Standards Commission. This course serves to address the new standards, providing students the opportunity to understand the role of instructional leader and the processes involved in curricular and instructional change.

#### Effective Term (for catalog purposes): Fall 2012 Effective Term (for Banner purposes): Spring 2013

**CURCAT:** 

Major Department: Adolescent and Adult Learning Can Course be repeated for additional credit? No Maximum Number of Credit Hours: 3 Grading Mode: Normal Instruction Type: Lecture Course Equivalent: None

8. Create the following course:

CURI 7200 Seminar in Applied Research in Curriculum and Instruction 1-V-4 Prerequisites: CURI 7126 and Permission of Instructor Description: Capstone course for the Master of Education in Curriculum and Instruction. Candidates will conduct research, analyze data, and apply best practice to the developments and implementation of improvements in curriculum and instruction in a content area. Candidates will be required to submit their capstone projects for publication or presentation.

<u>Rationale</u>: New standards were approved for Curriculum and Instruction degree programs by the Georgia Professional Standards Commission. This course serves to address the new standards, providing students with the opportunity to demonstrate their understanding of curriculum development, instructional design, and assessment of student learning for instructional/curricular improvement.

	Effective Term (for catalog purposes): Fall 2012 Effective Term (for Banner purposes): Spring 2013
	CURCAT: Major Department: Adolescent and Adult Learning Can Course be repeated for additional credit? No Maximum Number of Credit Hours: 4 Grading Mode: Normal Instruction Type: Seminar Course Equivalent: No
9.	Modify the following program of study: Master of Education in Curriculum and Instruction Program of Study
	A. Professional Education (12 hours)
	FOUN 7035 Educational Assessment for Instructional Improvement
	FOUN 7060 Educational Research
	FOUN 7040 Curriculum and Learning Theory Advanced Theories of Curriculum and Instruction
	FOUN 7045 Educational Psychology and Learning
	Theory
	FOUN 7010 History of Education or FOUN 7030 Social Foundations of Education3
	PECI 7000 Sport History (restricted to Health and Physical Education Majors)3
	B. Research Seminar (2 hours)
	FOUN 7065 Field Based Research Seminar
	B. Professional Courses (12 hours)
	C. Education Courses (6 hours)
	FOUN 7050 Multicultural Education
	PECI 7100 Cultural Aspects of Sports (restricted to Health and Physical Education Majors)
	FOUN 7002 Designing Curriculum for Effective Teaching and Learning
	PECI 7500 Instructional Strategies and Design in Health and Physical Education (restricted to Health and Physical Education Majors)
	CURI 7123 Advanced Instruction for Diverse Learners

CURI 7124 Program Evaluation for Curriculum
Improvement
CURI 7125 Literacy for Content Area Instruction
CURI 7126 Change Processes for Curriculum
Development3
<b>D.</b> C. Approved Electives (9 6 hours)
Up to nine Six hours of graduate level content courses with advisor approval.
These courses are designed to advance content knowledge. Electives should
reflect candidate's area of concentration. eredit can be taken outside the College
of Education in a specialized content area in which the candidate holds clear-
renewable teacher certification. Electives require approval by the candidate's
assigned advisor.
EDUC 6400 Coastal Savannah Writing Project6
FOUN 7100 Selected Topics in Foundations of Education
MGED 7070 Teaching Cross Cultural Communications
PECI 7300 Physical Activity in Youth (restricted to Health and Physical Education
Majors)
PECI 7400 Adaptive Physical Education (restricted to Health and Physical Education
Majors)
PECI 7200 Movement Education (restricted to Health and Physical Education
Majors)
<b>D.</b> Culminating Experiences (4 hours)
FOUN 7070 Field Based Research
CURI 7200 Seminar in Applied Research in Curriculum and
Instruction4

## TOTAL

33-34 hours

<u>Rationale:</u> The changes to the program of study for the Master of Education in Curriculum and Instruction have been made to meet substantive changes in certification standards set by the Georgia Professional Standards Commission (GA PSC) under rule 505-3-.55. Once formally approved by the GA PSC, this program will prepare completers for the new Georgia P-12 Service (S) Certificate in Curriculum and Instruction that will allow them to provide support and service at all levels of the P-12 educational system. This will be the first such service certificate offered at Armstrong. Effective Term (for catalog purposes): Fall 2012

TO: Graduate Affairs Committee FROM: Mark Finlay Chair of Ad Hoc Committee 2 April 2013

Dr Kraft asked me to lead an ad hoc committee to investigate two possible changes in Graduate School Policy.

1) "Senior Privilege"--Undergraduate Students in Graduate Classes

Before 2009/10, the AASU graduate catalog included a policy that explicitly allowed students to enroll in graduate coursework before completing their undergraduate degree. From 2003/04 to 2008/09, up to six hours were permitted at the 5000G or 6000 levels. In 2009/10, the revised policy stated that students in the "graduating senior" category of "Limited Admission Status" were permitted to take up to six hours, but only at the 5000G level.

After researching similar policies at universities both within and beyond the USG, our committee proposes that the following text be added to the 2014-15 graduate catalog:

An undergraduate student with a GPA of 3.0 or higher and within 24 semester hours of graduation may apply for Senior Privilege and enroll in a maximum of 12 hours of graduate coursework at the 5000G and 6000-levels. The maximum of graduate coursework permitted in any one semester is eight hours; the maximum total of all coursework permitted in any semester in which a student is taking graduate coursework is 12 hours. Permission to enroll must be approved by the chairperson of the student's undergraduate major and by the appropriate graduate program director.

Rationale: This policy fits with the general mission of Complete College Georgia, it may enhance enrollment within certain graduate programs, and it will permit motivated students to begin their graduate studies and post-graduate careers in a timely and efficient way. The revisions to the previous policy are both more generous, in allowing up to 12 hours, and more restrictive, in stipulating a minimum GPA requirement.

2) Accelerated master's Degrees, 4 + 1 programs

On this topic, I investigated a few dozen similar programs around the nation, had several conversations with leaders of the Accelerate Bachelors Masters (ABM) program at Kennesaw State University, raised the issues with Provost Adams, Vice Chancellor Linda Noble, and several AASU faculty and staff leaders. There are number of unsettled issues to consider with this proposal, and we suggest that we revisit the topic in 2013-14.



## Graduate Faculty Status Committee Report: April 2, 2013

**Members:** Tim McMillan, Andi Beth Mincer, Pam Mahan, Linda Ann McCall, Glenda Ogletree, Daniel Skidmore-Hess (Chair), Jane Wong

The committee recommends approval of the following applications for graduate faculty status:

Full

Greg Knofczynski

Mathematics

initial at this level

Respectfully submitted,

Daniel Skidmore-Hess, Chair

## Appendix C

In response to concerns that have been expressed regarding Armstrong's mail handling practices, going forward the following shall apply:

In general, mail items will be delivered to the addressees without being opened.

Items may be routed directly to the business office if they are addressed to both an individual recipient and Armstrong Atlantic State University, and they have come to us from the Internal Revenue Service, the Georgia Department of Revenue, law enforcement agencies, or attorneys, or if they appear to be bank statements or other financial documents. In those cases, because the university may be required to make a time-sensitive response, the business office will contact the individual recipient and ask that they open the item at the business office. If the individual recipient is unavailable, the item may be opened.

The Mail Service will send items addressed with "Attention: Accounts Payable" or similar language directly to that office for prompt processing.

Armstrong is required by law to comply with the payment terms associated with goods and services it purchases. For that reason, it is most important that invoices are received in the Accounts Payable office without delay. Please remember:

- All invoices that the university will be required to pay should be sent with "Attention: Accounts Payable" in the address. Please make sure all vendors with which you do business on Armstrong's behalf are aware of this.
- Because Armstrong is prohibited by law from paying interest, late fees and interest incurred on a late-paid invoice may have to paid out of other funds.
- Please restrict your use of the Campus Mail Services to Armstrong-related matters. Personal correspondence not associated with Armstrong's academic or business functions should be directed to your private address.
- Please be sure to route checks payable to the university promptly to the Bursar for deposit in accordance with the Depositing of Funds Policy, which is available for review at: <u>http://www.armstrong.edu/Departments/office\_business\_finance/business\_</u>

policies procedures

#### Appendix D

#### Armstrong Atlantic State University <u>Faculty Senate Bill 2013-03-18-06</u> <u>Annual Financial Report</u>

#### **Presidential Action**

The attached Bill is provided to the University President for approval.

**Delivered:** 

Signature:	24-	Date: 3/2//13
Approve:		
Disapprove:		
Remand:		

Comments: (please attach an additional sheet if necessary)

**Armstrong Atlantic State University** 

icke Date: 4/12/13 Signature: Dr. Linda M. Bleicken, President

# From the Planning, Budget, and Facilities Committee

The president will direct the VP of Budget and Finance to present a financial report to the Faculty Senate at its January meeting each year.

200 - Di

#### Resolution Regarding Reclassification of Armstrong Atlantic State University

Background: The Board of Regents plans to reclassify Armstrong Atlantic State as a State University (Category 2) because it offers primarily Bachelor degree programs and no doctoral programs. It also emphasizes institutional research over basic research by professors. This will be discussed during their meeting on April 16, 2013. This is incorrect. Armstrong offers twenty Master's programs and one Doctoral program. Armstrong also requires basic research from its professors in addition to institutional research.

Whereas the proposed reclassification is based on inaccurate information;

Whereas the proposed reclassification may have a negative impact on our funding from the State of Georgia;

Be it resolved that the Faculty Senate of Armstrong Atlantic State objects to this and requests that Armstrong be properly classified as a State University (Category 1).

# Appendix F

# Faculty Senators and Alternates for 2013-14 (Revised 04/18/13)

Department	Colle ge	# of seats	Senator(s) and Term Year as of 2013/2014	Liaison (Committee of Senate) <i>Officer</i>	Alternate(s)
Adolescent and Adult Education	COE	2	Regina Rahimi (3)		Rona Tyger
	COE	-	Ed Strausser (3)	International Program & Activities	Lynn Long
Art, Music, Theatre	CLA	3	Angela Horne (3)		Karl Michel
	CLA		Deborah Jamieson (1)		Emily Grundstad-Hall
	CLA		Elizabeth Desnoyers-Colas (1)	(Committee on Committee)	Megan Baptiste-Field
Biology	CST	3	Traci Ness (2)	Faculty Development	Sara Gremillion
	CST		Brett Larson (1)	· · ·	Jennifer Brofft-Bailey
	CST		Kathryn Craven (1)	Honors	Aaron Schrey
Chemistry, Physics	CST	3	Brent Feske (2)	(Committee on Committee)	Brandon Quillian
	CST		William Baird (3)	Pres.	Jeff Secrest
	CST		Catherine MacGowan (3)		Will Lynch
Childhood & Exceptional Student	COE	2	Barbara Hubbard (2)		Patricia Norris-Parsons
Education	COE		Anne Katz (1)		Glenda Ogletree
Criminal Justice, Social, & Pol Science	CLA	2	Jose da Cruz(2)	(Election Committee)	Daniel Skidmore-Hess
	CLA		Michael Donohue (3)	Library	Dennis Murphy
Communication Science & Disorders	CHP	1	Maya Clark (3)		April Garrity
Computer Science & Info. Technology	CST	1	Ashraf Saad (2)	Research & Scholarship	Frank Katz
Economics	CLA	1	Nick Mangee (1)	•	Yassi Saadatmand
Engineering	CST	1	Wayne Johnson (3)	Sec	Priya Goeser
Health Sciences	CHP	2	Leigh Rich (2)	(Committee on Committee)	Joey Crosby
	CHP		Janet Buelow (1)		Rod McAdams
History	CLA	2	Chris Hendricks (2)	(By Laws & Constitution)	Michael Benjamin
	CLA		Jason Tatlock (3)		Allison Belzer
Library	CLA	1	Melissa Jackson (2)		Ann Fuller
Languages, Literature, Philosophy	CLA	4	Bill Deaver (1)	Interdisciplinary Studies	Nancy Remler
	CLA		Dorothee Mertz-Weigel (3)	(Committee on Committee)	Chris Baker
	CLA		Beth Howells (3)	<i>V.P.</i>	Tony Morris
	CLA		Erik Nordenhaug (2)	Plan, Budget, & Facilities	Richard Bryan
Mathematics	CST	3	Michael Tiemeyer (2)	Education Technology	Greg Knofczynski
	CST		Paul Hadavas (1)	(By Laws & Constitution)	Tim Ellis
	CST		Joshua Lambert. (1)		Jared Schlieper
Medical Laboratory Science	CHP	1	Floyd Josephfat (1)		Chad Guilliams
Nursing	CHP	4	Deb Hagerty (2)	Writing (Election Committee)	Carole Massey
	CHP		Jane Blackwell (2)	Faculty Welfare	Luz Quirimit
	CHP		Jeff Harris (1)		Jill Beckworth
	CHP		Amber Derksen (1)		Cherie McCann
Physical Therapy	CHP	1	David Bringman (2)	Student Success	Nancy Wofford
Psychology	CST	1	Wendy Wolfe (3)	Acad. Standard	Mirari Elcoro
Radiologic Sciences	CHP	1	Shaunell McGee (1)		Rochelle Lee
Respiratory Therapy	CHP	1	Christine Moore (3)	(Election Committee)	Rhonda Bevis

#### Report Date: April 12, 2013

#### Committee: Academic Standards

Date		Date(s) of	Date	Date(s) of
Assigned	Description	Meeting(s)	Submitted	Senate Action
8/20/12	Charge to appoint a member of	8/24/12	9/17/12	
	our committee to serve on ad hoc			
	committee investigating online			
	education at Armstrong			
11/19/12	Investigate informal adjudication	1/25/13	1/30/13	
	of honor code violations –			
	whether Judicial Affairs policy is			
	being implemented uniformly by			
	academic depts and how JA			
	tracks "repeat offenders"			
1/29/13	ASC asked for a volunteer to	Handled via	Response	
	serve on an ad hoc committee to	email	sent via	
	"re-work the grade appeals		email on	
	process". Wendy Wolfe		1/30/13	
	volunteered to represent the ASC		, , -	
	on the ad hoc committee			

**Ongoing Duties:** 

The ASC serves on academic appeals related to admission and re-admission to the university. Meetings will have been held on 6 occasions to review appeals.

The ASC assists with student court in the role of soliciting student nominations to the court, reviewing applications, and identifying a member to serve as faculty advisor. Wendy Wolfe served as faculty advisor. Nominations were solicited for the student court, once in the fall and once in the spring. Thus far, student applications were reviewed and interviews were held in January, 2013. However, another round of interviews is anticipated in late April/early May.

Chair: Wendy Wolfe

Additional Members: Barbara Hubbard, Senate Liaison Sherry Warnock LindaAnn McCall Nancy Remler Keith Betts Judy Ginter John Mitchell Kwame Phillips (student representative)

Joshua Hill (student representative)

Appendix H

## Report Date April 15, 2013

## Committee Constitution and Bylaws Committee 2012-2013

Date		Date(s) of	Date	Date(s) of
Assigned 8/20/12 via Senate Meeting	Description Assigned committee officers. Proposed amendments to the Constitution to set term dates for senators, procedure for succession/removal of officers. Referred procedure for dealing with loss of committee members to the Elections Committee. Referred consideration of revision of bylaws of Planning, Budget and Facilities Committee to add an economist to that committee.	Meeting(s) 9/10/12	Submitted	Senate Action Approved at 9/17/12 Senate meeting
September 2012	Examination of reapportionment of Senate based on current faculty numbers resulted in the inability to reapportion due to the inability to round numbers of faculty. Committee recommended maintaining faculty representation for 2013-2014 at the same apportionment as used in 2012-2013 and amending the bylaws to guide future action in the event of ties.	10/4/12		Approved by Senate at 11/19/12 meeting
10/15/12 via email from President Baird	Reviewed Student Success Committee request for bylaws change to remove approval of graduation list from that committee's responsibility. Recommended approval of the bylaws change to the senate.	11/19/12		Approved by Senate at 1/28/13 meeting
3/5/13 request from Student Success committee	Reviewed and remanded Student Success Committee request to remove review and awarding of scholarships from their responsibilities back to that committee to supply rationale for	3/7/13	Discussed at 3/16/13 Senate meeting	

2/20/42	-h			
2/28/13	change.			
request from				
Planning,	Reviewed and remanded request			
Budget &	from Planning, Budget &			
Facilities	Facilities to change their bylaws			
	to add an economist and change			
	students from voting to Ex Officio members back to that committee			
	to review inconsistencies in the			
	language of their requested			
	change and to resubmit using the			
	required format			
	required format			
	Requested that suggested change			
	to Research and Scholarship			
	committee bylaws be sent to that			
	committee for their			
	consideration.			
	Discussed mechanism to arrange			
	for general faculty vote on			
	Constitution and Bylaws changes.			
	Considered resubmission of	3/22/13	4/2/13 for	
	requested bylaws changes from		discussion at	
	the Student Success Committee		the 4/15/13	
	and the Planning, Budget &		Senate	
	Facilities.		meeting	
	Voted electronically to			
	unanimously recommend			
	adoption of requested changes			
	for both committees to the			
	senate.			

## Chair Laurie Adams

Additional Barbara Hubbard (secretary) and Maya Clark Members

#### Appendix H.1 Bylaws Changes

#### **Student Success Committee**

# Article XI. SECTION B. Student Success Committee

#### <u>Rationale</u>

The Student Success Committee supports the formation of a university scholarship committee based on the knowledge that administrative resources will add value and efficiency to processing applications and awarding scholarship funding to incoming and returning student candidates. The scholarship awards may in turn become a more effective recruitment and retention tool for Armstrong.

#### Mission

The Student Success Committee shall recommend policies on recruitment, admissions, advisement, and retention. It will also select award recipients for scholarships.

#### Duties

The committee will define and evaluate advisement goals, objectives and procedures as well as evaluate the relationship between academic advisement and retention. The committee will review both current and proposed policies concerning advisement and recommend changes to the Senate. The committee will additionally identify resource needs for advisement and retention and develop, assess, and help implement an annual advisement and retention plan. Committee work will also include the review of scholarship applications compiled by the Office of Financial Aid, and selection of award recipients.

#### **Planning Budget & Facilities Committee**

#### Article XI. SECTION G. Planning, Budget, and Facilities Committee Rationale

This committee would benefit from the addition of someone with a good understanding of budgets and familiarity with financial documents, thus an economist should become an ex officio member. The committee also agreed unanimously that student members should be moved to Ex Officio status because they 1) may not be appointed in time for the first meetings of the committee, 2) may prevent the attainment of a quorum if they fail to attend meetings, and 3) lack expertise in the area of budgeting and finance.

#### Membership

The committee shall be composed of nine faculty representatives, one undergraduate and one graduate student, and various ex officio, non-voting members. The nine faculty representatives shall consist of two faculty representatives from each of the four colleges, and one from the Library, where at least one of the faculty representatives must hold graduate faculty status. Ex officio, non-voting members will be **one undergraduate** 

**student, one graduate student, one member of the economics faculty,** one department head, one dean, the Provost, the Vice President for Student Affairs, the Vice President for Financial Services, and the Vice President of External Affairs.

## **IV. Electronic Voting**

Both requests for Bylaw changes were unanimously approved.

Respectfully submitted, Barbara Hubbard

#### Appendix I

#### **Committee on Committee Annual Report, 2013**

Committee members: Jason Beck Wayne Johnson Austin Francis

#### Background

Armstrong currently has 19 faculty committees (standing and senate). Given current faculty teaching loads, advisement duties, other service commitments, and low morale, some of these committees have struggled to complete their charges this past year. The limited number of faculty willing and capable of providing committee service to the faculty are distributed across all 19 of the current committees. Other system universities have far less committees, ranging from as few as three to as many as ten.

#### Recommendations

The current 19 committees could be consolidated for a more efficient and simple committee structure. For example:

- The Steering, Committee on Committee, Constitution and Bylaws, and Elections committees could be consolidated into a single Senate Governance committee.
- The Student Success, Academic Standards, Interdisciplinary Studies, and Honors committees could be consolidated into a single Academics committee
- The Research and Scholarship, International Programs/Activities, Writing, Library and Faculty Development could be consolidated into a Student & Faculty Development committee
- The Educational Technology and Planning Budget and Facilities committees could be consolidated into a single Support and Infrastructure committee

## Standing Committee Reports Submitted to Committee on Committees

Academic Standards:	See Appendices of Senate Meeting Minutes for 15APR13
Education Technology:	No report submitted to Committee on Committees
Faculty Development:	See Appendices of Senate Meeting Minutes for 15APR13
Faculty Welfare:	See Appendices of Senate Meeting Minutes for 15APR13
Honors Advisory:	No report submitted to Committee on Committees
Interdisciplinary Studies:	No report submitted to Committee on Committees
International Programs & Activities:	No report submitted to Committee on Committees
Library:	No report submitted to Committee on Committees
Library: Planning, Budget, and Facilities:	No report submitted to Committee on Committees See Appendices of Senate Meeting Minutes for 15APR13
-	See Appendices of Senate Meeting Minutes for
Planning, Budget, and Facilities:	See Appendices of Senate Meeting Minutes for 15APR13
Planning, Budget, and Facilities: Research and Scholarship:	See Appendices of Senate Meeting Minutes for 15APR13 No report submitted to Committee on Committees See Appendices of Senate Meeting Minutes for
Planning, Budget, and Facilities: Research and Scholarship: Student Success:	See Appendices of Senate Meeting Minutes for 15APR13No report submitted to Committee on CommitteesSee Appendices of Senate Meeting Minutes for 15APR13See Appendices of Senate Meeting Minutes forSee Appendices of Senate Meeting Minutes for

### Appendix J

# Report Date: April 4, 2013

# Committee: Planning, Budget, and Planning

Date Assigned	Description	Date(s) of Meeting(s)	Date Submitted	Date(s) of Senate Action
8/20/2012	Improve Faculty Understanding of Finances, Communication with Administration	Wednesday - Aug 22 - 11am - Armstrong Center 222		
	<ul> <li>In Dec. 2012, the PBF committee arranged a budget presentation to the faculty by David Carson. The timing of the meeting at the end of Fall semester just before Final exam week was poor and insufficient announcements were made regarding the meeting; hence it was poorly attended.</li> <li>The PBF committee unanimously proposed a bill to the senate requesting an annual budget presentation in January from the VP of Budget and Finance. This bill was unanimously approved. Though all senate meetings are open to the faculty, the PBF committee recommends that a special invitation/reminder to all faculty be sent out before this annual January budget presentation each year to improve faculty understanding of Finances and Communication with Administration.</li> <li>In addition, the VP of Budget and Finance has been regularly</li> </ul>			

	March 25, 2013, a bill recommending that a comprehensive salary analysis study with recommendations that every three years this salary analysis be conducted was approved. AGENDA A. Sign-In B. Minutes Approval C. Old Business	Monday 10/1/12 at 2:00 pm, VH 219	
	<ul> <li>Since the beginning of the year, the best way to go about implementing such a plan has been under discussion.</li> <li>At the last PBF meeting on March 25, 2013, a bill</li> </ul>		
8/20/2012	Develop plan for Cost of Living Adjustments/Raises		
	posting various financial information of the VP's website. At the request of the PBF committee, the VP of Budget and Finance at the committee's request has also added various documents to the budget office website at: http://www.armstrong.edu/ Departments/ business_ office/business_budget_office The VP is currently reviewing Various Ways to post quarterly financial statements as well. In addition there is the business office blog for announcements: http://www.armstrong.edu/ Departments/business_office_ announcements/business_ office_announcements_welcome		

	a. Recommendation #2 from the
	2010-2011 Committee Annual
	Report regarding Coordination
	with Strategic Planning and
	Resource Council (SPARC) & PB&F
	has a member who is on the
	council
	b. Resolution from the 2010-2011
	Committee Annual Report
	regarding building projects and
	construction bonds, and
	information regarding financial
	obligations affecting student fees
	and university debt obligations
	D. New Business
	1. Mr. Carson's report
	2. Provost Adams' report
	3. Mr. Carson's communication
	Mode
	a. Communication &
	Transparency suggested PB&F
	explore ways to communicate
	the work of the committee to
	the Faculty Senate as well as to
	the faculty at large.
	4. Feasibility of five (5) year
	tends report on employment
	at Armstrong—
	a. Per Faculty Senate Request,
	PB&F asked David Carson for
	report on employment trends
	at Armstrong for
	administration, faculty and
	staff over the past 5 years.
	Report should include (but is
	not limited to) number of
	positions and salary
	expenditures.
	5. Feasibility of "market
	adjustment" to enact changes in
	compensation/compression
	and that may be an option for
	PB&F to investigate.
	6. Senators response
	E. Other
L	

	F.Adjourn		
8/20/2012	Determine 5 year history of fac/staff/admin/student pop/\$\$		
	<ul> <li>A 5 year chart of number of positions in relation to sum totals of salaries was provided to the PBF committee last Fall Semester and discussed. That data has been forwarded to the faculty senate in March 2013.</li> </ul>		
10/15/2012	Investigate Budget Cuts		
	<ul> <li><u>Emailed David Carson and</u> <u>waiting for him to respond to</u> <u>these. March 25, 2012</u></li> <li>Brief Explanation of how the initial 3% cut was handled. (the date when this occurred)</li> </ul>		
	<ul> <li>Brief explanation of the potential for another 2.6% cut (the date when this might occur) and summary of how it will be handled.</li> </ul>		
11/19/2012	Investigate Move of Bursar's Office		
	• David Carson explained that the original decision to move the Bursar's Office to Victor Hall is recorded in a memo from Jim Brignati dated May 22, 2008. He delayed the move upon his arrival until funds for the move could be secured. MRR funds were secured and allocated		

[	conceively for this project		
	especially for this project.		
11/19/2012	Identify Building Priorities		
	At the March 25th PBF meeting, David		
	Carson described the following building		
	project list. He also noted new capital		
	project funds have been suspended, so		
	the timeline for these project are is not		
	clear.		
	1. LIberty Center in Hinesville will be		
	moving to a downtown location.		
	2. Health Professions Building Project		
	(though the site for this project is not		
	clear yet)		
	2 Aquatian Decreation Contar		
	3. Aquatics Recreation Center Renovations/Restructuring		
	Tenovations/Testructuring		
	4. Both Ashmore Hall and Fine Arts are		
	also on the Renovation Project list		
	though it is not clear in which order at		
	this time.		
	AGENDA	11-19-13	
	A. Sign-In	University	
	B. Minutes Approval	Hall	
	<b>C. Old Business</b> 1. Senate Recommendations:		
	a. Faculty Meeting with		
	Mr. Carson		
	b. David Carson and Keith		
	Betts meeting of Students Fee		
	Committee.		
	c. Other Senate requests		
	2. Salary Market Adjustment		
	Analysis (compensation/		
	compression)		
	3. Budget items affecting PBF		
	Committee—Mr. Carson a. Summer Funds		
	a. Summer Funds		

b. Functional		
Classification Expenses by		
Natural Expense Classification		
for the last two years		
4. Voting privileges for student		
representatives		
5. Resolution to amend the ex		
-officio membership of		
<b>•</b>		
Planning, Budget, & Facilities		
committee by adding a faculty		
member from the Economics		
department.		
D. New Business		
1. SPARC Report (Lynn Roberts)		
2. Senate Report-Erik		
Nordenhaug		
3. SGA Report—MacGregor		
Bailey		
4. Mr. Carson's report		
a. Facilities Survey		
b. Go Green initiative Survey		
results		
-		
financial report		
d. Enrollment projections for fall		
2013.		
e. Internal budget		
f. Operating expenses by		
functional classification		
5. Provost Adams' report		
6. VP Betts report		
7. Five (5) year tends report on		
employment at Armstrong—		
E. Other		
F. Adjourn		
AGENDA	Manders	
A. Sign-In	Monday 2- 25-13 Solms	
B. Minutes Approval	Hall 106	
C. Old Business		
1. Senate Recommendations:		
a. Faculty Meeting with		
Mr. Carson		
Betts meeting of Students Fee		
Committee.		
c. Other Senate requests		

	· · · ·	 
<ol> <li>Salary Market Adjustment Analysis (compensation/ compression)</li> <li>Budget items affecting PBF Committee—Mr. Carson a. Summer Funds</li> <li>Functional Classification Expenses by Natural Expense Classification for the last two years</li> <li>Voting privileges for student representatives</li> <li>Resolution to amend the ex- officio membership of Planning, Budget, &amp; Facilities committee by adding a faculty member from the Economics department.</li> <li>New Business</li> <li>SPARC Report (Lynn Roberts)</li> <li>Senate Report-Erik Nordenhaug</li> </ol>		
<ul> <li>Planning, Budget, &amp; Facilities committee by adding a faculty member from the Economics department.</li> <li>D. New Business</li> <li>1. SPARC Report (Lynn Roberts)</li> <li>2. Senate Report-Erik</li> </ul>		
<ol> <li>SGA Report—MacGregor Bailey</li> <li>Mr. Carson's report</li> <li>Provost Adams' report</li> <li>VP Betts report</li> <li>E. Other</li> <li>F. Adjourn</li> </ol>		
AGENDA A. Sign-In B. Minutes Approval C. Old Business 1. Senate Recommendations: a. Annual Senate/Faculty Meeting with Mr. Carson b. Office relocations c. Other Senate requests d. WHAT IS IT THAT WE NEED TO SEND TO SENATE? 2. Salary Market Adjustment Analysis (compensation/ compression) 3. Budget items affecting PBF Committee—Mr. Carson	Monday 3- 25-13 Solms 106	

a. Summer Funds b. Functional Classification Expenses by Natural Expense Classification for the last two years		
D. New Business		
1. SPARC Report (Lynn Roberts)		
2. Senate Report-Erik		
Nordenhaug		
3. SGA Report—MacGregor		
Bailey		
4. Mr. Carson's report		
5. Provost Adams' report		
6. VP Betts report		
E. Other		
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	Monday,	
	April 22, 2013 Solms	
	106	

Attachments: Attachment A Current Maintenance Repairs/Project List is below

PBF committee report addressing Senate Charges in Appendix J of March 18, 2013 Agenda

Regarding the charge to "Improve Fac. Understanding of Finances, Communication with Administration" from 8/20/2012

- In Dec. 2012, the PBF committee arranged a budget presentation to the faculty by David Carson. The timing of the meeting at the end of Fall semester just before Final exam week was poor and insufficient announcements were made regarding the meeting; hence it was poorly attended.
- The PBF committee unanimously proposed a bill to the senate requesting an annual budget presentation in January from the VP of Budget and Finance. This bill was unanimously approved. Though all senate meetings are open to the faculty, the PBF committee recommends that a special invitation/reminder to all faculty be sent out before this annual January budget presentation each year to improve faculty understanding of Finances and Communication with Administration.
- In addition, the VP of Budget and Finance has been regularly posting various financial information of the VP's website. At the request of the PBF committee, the VP of Budget and Finance at the committee's request has also added various documents to the budget office website at: http://www.armstrong.edu/Departments/business\_office/business\_budget\_office

The VP is currently reviewing various ways to post quarterly financial statements well.

as well.

In addition there is the business office blog for announcements: http://www.armstrong.edu/Departments/business\_office\_announcements/busines s\_office\_announcements\_welcome

# Regarding the charge to "Develop plan for Cost of Living Adjustments/Raises" from 8/20/2012

- Since the beginning of the year, the best way to go about implementing such a plan has been under discussion.
- At the last PBF meeting on March 25, 2013, a bill recommending that a comprehensive salary analysis study with recommendations be conducted next year and every three years after that was approved.

Regarding the charge to "Determine 5 year history of fac/staff/admin/student pop/\$\$" from 8/20/2012

 A 5 year chart of number of positions in relation to sum totals of salaries was provided to the PBF committee last Fall Semester and discussed. That data has been forwarded to the faculty senate in March 2013. (SEE CHART BELOW OR ATTACHED 5 year salary chart pdf file)

						Change over 5 Years	in Change over 5
	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Percentage	years number
Full Time	1 1						
Total Instructional Faculty	245	237	239	254	258	5.31%	13
Executive/Administrative	74	68	70	62	64	-13.51%	-10
Other Professional/Support Service	96	106	129	116	120	25.00%	24
Technical & Paraprofessionals	10	10	11	9	7	-30.00%	-3
Clerical & Secretarial	122	113	126	108	96	-21.31%	-26
Skilled Crafts	6	9	8	8	9	50.00%	3
Service/Maintenance	33	26	30	28	36	9.09%	3
Total Full-Time	586	569	613	585	590	0.68%	4
Part-Time	1 1						
Instructional Faculty	174	191	192	174	166	-4.60%	-8 2
Executive/Administrative	2	3	4	4	4	100.00%	2
Other Professional/Support Service	42	51	47	10	10	-76.19%	-32
Clerical & Secretarial	11	15	5	12	8	-27.27%	-3
Skilled Crafts	0	2	5 2	0	0	0.00%	0
Service/Maintenance	6	17	17	5	4	-33.33%	-3 0 -2
Total Part-Time	235	279	267	205	192	-18.30%	-43
Salary Expenditures							
Faculty Salaries	\$17,680,456	\$18,761,577	\$17,670,140	\$17,731,265	\$19,576,919	10.73%	\$1,896,463
Staff Salaries	\$17,395,861	\$18,151,433	\$18,228,248	\$17,926,773	\$18,131,837	4.23%	\$735,976
Benefits	\$9,442,181	\$9,493,648		120 120 120 100 000 B 110 100 1	\$10,542,355	200 Phil 200	\$1,100,174

#### Regarding the charge to "Investigate Budget Cuts" from 10/15/2012

• Brief Explanation of how the initial 3% cut was handled from David Carson:

The 3% budget was notified to us in August. We reducted 13 unfilled positions and eliminated 1 filled staff position. Of the 13 unfilled positons, 10 were staff positions. This all totaled \$600. We also elminated \$239K in operating funds.

• Brief explanation of the additional cut which has just recently occurred from David Carson:

The second round which will be between 2.6 to 3% has already been accounted for and was also taken using unfilled positions and operating funds. This cut became official this week.

#### Regarding the charge to "Investigate Move of Bursar's Office" from 11/19/2012

David Carson explained that the original decision to move the Bursar's Office to Victor Hall is recorded in a memo from Jim Brignati dated May 22, 2008. He delayed the move

upon his arrival until funds for the move could be secured. MRR funds were secured and allocated especially for this project.

Additional info from David Carson:

The Victor hall renovation will began in late May. It will be about an 8 month project. When completed, the Bursar will move over to the 2nd floor of Victor. First year Exp will move to another location. All other departments will maintain their location. All of the cubes in the center will become offices. We will post the project on our website very soon.

#### Regarding the charge to "Identify Building Priorities" from 11/19/2012

At the March 25th PBF meeting, David Carson described the following building project list. He also noted new capital project funds have been suspended, so the timeline for these projects is not clear.

1. LIberty Center in Hinesville will be moving to a downtown location. The Liberty Center project is already funded but will not start until Fall 2013. It will take about 18 to 24 months to complete.

2. Health Professions Building Project (though the site for this project is not clear yet)

3. Aquatics Recreation Center Renovations/Restructuring

4. Both Ashmore Hall and Fine Arts are also on the Renovation Project list though it is not clear in which order at this time.

#### Regarding Current Maintenance Repairs/Projects

Maintenance requests can be made here:

http://www.armstrong.edu/Departments/plant\_operations/plant\_operations\_welcome

Current Maintenance Repairs/Project List is below

NUMBDef Control ImportantDef Contro	ARMSTRONG	PROJECTS					Updated: 4/2/13			
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Fine Arts         Code issues         \$ 2.000.000         I         \$ 2.000.000         No         Na           Fine Arts         Wordow Replacement and Card Access         \$ 7.500.00         2         \$ 15.000.00         No         Na           Fine Arts         Window Replacement (Design only)         \$ 4.500.00         1         \$ 220.000.00         No         Na         A           Ashmore Hall         Window Replacement (Design only)         \$ 4.500.00         Yes         MRR201al         Yes           Ashmore Hall         Ashmore Hall Ashmore Alport Replacement Anome Asymote Societter         \$ 49.950.00         Yes         Yes         Yes           Ashmore Hall         Capter Replacement Anome Asymote Societter         \$ 49.950.00         Yes         Yes         Yes           Ashmore Hall         Dor Replacement Anome Asymote Societter         \$ 120.000.00         Na         Na         Na           Ashmore Hall         Deriver Replacement Anome Asymote Societter         \$ 120.000.00         Na         Na         A           Ashmore Hall         Deriver Replacement Anofer Ashmore Societter         \$ 120.000.00         Na         Na         A           Ashmore Hall         Chiler Replacement Anofer Ashmore Societter         \$ 120.000.00         Na         Na         A						200,000.00	No			
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Fine Arts         Window Replacement         \$ 220,0000         1         \$ 220,0000         No         Inia           Ashmore Hall         Window Replacement (Design only)         \$ 4,0000         1         \$ 200,0000         No         Inia         \$ 143,500           Ashmore Hall         Window Replacement (Design only)         \$ 4,0000         Yes         Institutional         Yes           Ashmore Hall         Renovation of Second Floor Restrooms         \$ 204,7000         Yes         Institutional         Yes           Ashmore Hall         Renovation of Second Floor Restrooms         \$ 204,7000         Yes         Institutional         Yes           Ashmore Hall         Denring and Finishes (offloes, dascrooms, and public areas)         \$ 75,000         2         \$ 150,000,00         No         Na           Ashmore Hall         Denring and Finishes (offloes, dascrooms, and public areas)         \$ 70,000         1         \$ 120,000,00         No         Na           Ashmore Hall         Chier Replacement         \$ 120,000,00         1         \$ 120,000,00         No         Na           Ashmore Hall         Chier Replacement         \$ 120,000,00         1         \$ 120,000,00         Na         Na           Ashmore Hall         Chier Replacement         \$ 120,000,00										
Fine Arts         Classroom Funiture Replacements         \$ 100,000,00         2         \$ 200,000,00         No         n/a         \$ 3,143,502           Ashmore Hall         Window Replacement Construction         \$ 244,000,0         \$ 4,500,00         Yes         Institutional           Ashmore Hall         Window Replacement Construction         \$ 244,000,00         \$ 224,000,00         Yes         Institutional           Ashmore Hall         Control Hall         Ashmore Hall         Control Hall         Control Hall         Control Hall         Control Hall         Ashmore Hall         Control Hall         Ashmore Hall         Ashmore Hall         Ashmore Hall         Control Hall         Ashmore Hall         Ashmore Hall         Ashmore Hall         Ashmore Hall										
Ashmore Hall         Window Replacement (Despinorhy)         \$ 4,500.00         1         \$ 4,500.00         Yes         MR2011           Ashmore Hall         Renovation of Second Floor Restrooms         \$ 244,700.00         \$ 224,000.00         Yes         Institutional           Ashmore Hall         Renovation of Second Floor Restrooms         \$ 558,768.00         \$ 558,768.00         No         n'a           Ashmore Hall         Carpet Replacement Ashmore & Sports Center         \$ 49,950.00         \$ 49,950.00         No         n'a           Ashmore Hall         Door Replacement and Card Access         \$ 75,000.00         \$ 15,000.00         No         n'a           Ashmore Hall         Chilter Replacement         \$ 120,000.00         1         \$ 120,000.00         No         n'a           Ashmore Hall         Chilter Replacement         \$ 120,000.00         1         \$ 120,000.00         No         n'a           Ashmore Hall         Chainer Replacement         \$ 120,000.00         1         \$ 120,000.00         No         n'a           Ashmore Hall         Chainer Replacement         \$ 120,000.00         No         n'a         \$ 223,768           University Hall         Interior Renovations, Phase 1 (Pairi and Finishes)         \$ 120,000.00         No         n'a         \$ 223,									s	3,143,500.00
Ashmore Hall         Renovation of Second Floor Restrooms         \$ 24,000.00         Yes         Institutional           Ashmore Hall Achmore Hall Act and Lighting Upgrides         \$ 568,788.00         No         n/a           Ashmore Hall Charles (files, classer, comes, and public areas)         \$ 75,000.00         Yes         Institutional           Ashmore Hall         Chaire Replacement Ashmore & Sports Center         \$ 49,990.00         Yes         Institutional           Ashmore Hall         Door Replacement and Card Access         \$ 75,000.00         Yes         No         n/a           Ashmore Hall         Chaire Replacement         \$ 120,000.00         No         n/a         No         Na           Ashmore Hall         Air franker Unit Replacement         \$ 120,000.00         No         n/a         No         Na           Ashmore Hall         Air franker Replacements         \$ 120,000.00         No         n/a         Na         Na         Na           Ashmore Hall         Interior Renovations, Phase 2 (Part and Finishes)         \$ 210,000.00         No         n/a         Na         Na           University Hall         Interior Renovations, Phase 2 (Part and Finishes)         \$ 210,000.00         No         n/a         Na           University Hall         Interior Renovations, Phas	Ashmore Hall		\$ 4,500.00	1	\$			MRR2011	-	
Ashmore Hall         Ashmore Hall         Ashmore Hall (Carpet Replacement Ashmore & Sports Center)         \$ 588,788.00         No         n/a           Ashmore Hall         Carpet Replacement Ashmore & Sports Center         \$ 49,950.00         VS         I         Statutututututututututututututututututut										
Ashmore Hall         Carpet Replacement Ashmore & Sports Center         \$ 49,950.00         \$ 49,950.00         \$ 49,950.00         \$ 49,950.00         Peak         Institutional           Ashmore Hall         Door Replacement and Card Access         \$ 7,500.00         2 \$ 15,000.00         No         n'a         Ashmore Hall         Ohlier Replacement         \$ 120,000.00         No         n'a         Ashmore Hall         Air Handler Unit Replacement         \$ 120,000.00         No         n'a         Ashmore Hall         Cale Issues         \$ 2,233,766           Ashmore Hall         Cleas result         \$ 12,500.000         No         n'a         \$ 2,233,766           University Hall         Interior Renovations, Phase 1 (Paint and Firshee)         \$ 120,000.00         No         n'a         \$ 2,233,766           University Hall         Interior Renovations, Phase 1 (Paint and Firshee)         \$ 120,000.00         No         n'a         \$ 2,233,766           University Hall         Cooling Tower Infill Replacement         \$ 120,000.00         No         n'a         \$ 2,233,766           University Hall         Liptifug Upgrades (Pubic Araes)         \$ 281,485.00         No         n'a         \$ 2,233,766           University Hall         Liptifug Upgrades (Pubic Araes)         \$ 19,200.00         No         n'a         \$									-	
Achmore Hall         Pairing and Firshes (mices, classrooms, and public areas)         \$75,000         2         \$15,000,00         No         n/a           Achmore Hall         Chiller Replacement         \$120,000,00         1         \$120,000,00         No         n/a           Achmore Hall         Chiller Replacement         \$120,000,00         1         \$120,000,00         No         n/a           Achmore Hall         Code Issues         \$120,000,00         1         \$120,000,00         No         n/a           Achmore Hall         Code Issues         \$120,000,00         No         n/a         \$2233,766           University Hall         Interior Renovations, Phase 1 (Paint and Finishes)         \$120,000,00         No         n/a         \$23,766           University Hall         Interior Renovations, Phase 2 (Paint and Finishes)         \$120,000,00         No         n/a         \$23,766           University Hall         Interior Renovations, Phase 1 (Paint and Finishes)         \$120,000,00         No         n/a         \$223,766           University Hall         Interior Reint and Finishes)         \$281,485,00         No         n/a         \$223,766           University Hall         Stylight Rescaling         \$210,000,00         No         \$19,250,00         No         n		Ashmore Hall HVAC and Lighting Upgrades		1						
Ashmore Hall         Door Replacement and Card Access         \$ 7,500.00         2         \$ 120,000.00         No         n/a           Ashmore Hall         Air Handler Unit Replacement         \$ 120,000.00         No         No         n/a           Ashmore Hall         Air Handler Unit Replacements         \$ 125,000.00         No         No         n/a         \$ 2,233,766           Ashmore Hall         Classroom Furture Replacements         \$ 45,994.00         \$ 45,994.00         No         n/a         \$ 2,233,766           University Hall         Interior Renovations, Phase 1 (Paint and Finishes)         \$ 120,000.00         No         n/a         \$ 2,233,766           University Hall         Cooling Tower Infill Replacement         \$ 120,000.00         No         n/a         \$ 2,233,766           University Hall         Cooling Tower Infill Replacement         \$ 120,000.00         No         n/a         \$ 2,233,766           University Hall         Lighting Oracellangement         \$ 120,000.00         No         n/a         \$ 2,233,766           University Hall         Lighting Replacement         \$ 120,000.00         No         N/a         \$ 1/a           University Hall         Lighting Replacement         \$ 7,500.00         No         N/a         \$ 566,482				2					-	
Ashmore Hall         Chiler Replacement         \$ 120,000.00         1         \$ 120,000.00         No         n/a           Ashmore Hall         Code Issues         \$ 1,250,000.00         1         \$ 1,250,000.00         No         n/a           Ashmore Hall         Code Issues         \$ 1,250,000.00         1         \$ 1,250,000.00         No         n/a           Ashmore Hall         Classroom Furniture Replacements         \$ 20,000.00         1         \$ 45,994.00         Yes         Institutional           University Hall         Interior Renovations, Phase 1 (Paint and Finishes)         \$ 120,000.00         1         \$ 120,000.00         No         n/a           University Hall         Interior Renovations, Phase 2 (Paint and Finishes)         \$ 120,000.00         1         \$ 120,000.00         No         n/a           University Hall         Interior Nearin and Finishes)         \$ 125,000.00         1         \$ 45,000.00         No         n/a           University Hall         Euthor Paint and Finisheglacement         \$ 20,000.00         1         \$ 25,000.00         No         n/a           Armstorg Center         Exterior Upgrades (Public Areas)         \$ 75,000.00         1         \$ 20,000.00         No         n/a           Campus         Transportation Enhancem										
Ashmore Hall         Code Issues         \$ 1,220,000.0         No         n/a           Ashmore Hall         Classroom Furniture Replacements         \$ 20,000.00         No         n/a         \$ 2,233,768           University Hall         Interior Renovations, Phase 1 (Pairt and Firishes)         \$ 120,000.00         No         n/a         \$ 2,233,768           University Hall         Interior Renovations, Phase 2 (Pairt and Firishes)         \$ 281,485.00         1         \$ 281,485.00         No         n/a           University Hall         Cooling Tower Infill Replacement         \$ 80,000.00         No         n/a         \$           University Hall         Lighting Upgrades (Poblic Areas)         \$ 19,250.00         1         \$ 20,000.00         No         n/a           University Hall         Lighting Upgrades (Poblic Areas)         \$ 45,000.00         1         \$ 75,000.00         No         n/a           University Hall         Lighting Replacement         \$ 75,000.00         1         \$ 72,000.00         No         n/a           Armstrong Center         Interior Pairut and Firish Replacement         \$ 20,000.00         1         \$ 20,000.00         No         n/a           Armstrong Center         Fursiting Replacement         \$ 20,000.00         1         \$ 20,000.00 <td< td=""><td>Ashmore Hall</td><td>Chiller Replacement</td><td></td><td>1</td><td>\$</td><td></td><td></td><td>n/a</td><td></td><td></td></td<>	Ashmore Hall	Chiller Replacement		1	\$			n/a		
Ashmore Hall         Classroon Furniture Replacements         \$ 20,000,00         2         \$ 40,000,00         No         n/a         \$ 2,233,765           University Hall         Interior Renovations, Phase 1 (Paint and Finishes)         \$ 120,000,00         1         \$ 120,000,00         No         n/a           University Hall         Interior Renovations, Phase 2 (Paint and Finishes)         \$ 281,485,00         No         n/a           University Hall         Cooling Tower Infill Replacement         \$ 80,000,00         1         \$ 80,000,00         No         n/a           University Hall         Lighting Upgrades (Public Areas)         \$ 45,000,00         No         n/a            University Hall         Lighting Upgrades (Public Areas)         \$ 45,000,00         No         n/a         \$ 556,485           Armstorg Center         Interior Paint and Finish Replacement         \$ 20,000,00         1         \$ 20,000,00         No         n/a         \$ 77,500           Armstorg Center         Interior Paint and Finish Replacement         \$ 20,000,00         1         \$ 20,000,00         No         n/a         \$ 77,500           Armstorg Center         Funishing Replacement         \$ 20,000,00         1         \$ 22,000,00         No         n/a         \$ 77,500										
University Hall         Interior Renovations         \$ 45,994.00         \$ 15,994.00         Yes         Institutional           University Hall         Interior Renovations, Phase 1 (Paint and Finishes)         \$ 210,000.00         No         n/a           University Hall         Coloing Towarions, Phase 2 (Paint and Finishes)         \$ 214,485.00         I         \$ 80,000.00         No         n/a           University Hall         Coloing Towarions, Phase 2 (Paint and Finishes)         \$ 19,250.00         Yes         Institutional           University Hall         Lighting Upgrades (Public Areas)         \$ 19,250.00         Yes         Institutional         Yes           University Hall         Lighting Upgrades (Public Areas)         \$ 75,000.00         I         \$ 45,000.00         No         n/a           University Hall         Lighting Upgrades (Point Finishes)         \$ 20,000.00         I         \$ 20,000.00         No         n/a           Armstrong Center         Interior Paint and Finish Replacement         \$ 20,000.00         I         \$ 20,000.00         No         n/a           Armstrong Center         Funishing Replacement         \$ 20,000.00         I         \$ 20,000.00         No         n/a           Carany Center         Trabsportation Enhancement Project Phase I         \$ 250,000.00									e	2 222 700 00
University Hall         Interior Renovations, Phase 1 (Paint and Finishes)         \$ 120,000.0         I         \$ 120,000.0         No         n/a           University Hall         Interior Renovations, Phase 2 (Paint and Finishes)         \$ 281,485.00         No         n/a           University Hall         Stright Researing         \$ 19,250.00         Yes         Institutional           University Hall         Liphting Upgrades (Public Areas)         \$ 45,000.00         No         n/a           University Hall         Liphting Upgrades (Public Areas)         \$ 45,000.00         No         n/a           University Hall         Liphting Upgrades (Public Areas)         \$ 45,000.00         No         n/a           University Hall         Liphting Upgrades (Roof, Paint, and Ficade')         \$ 45,000.00         1         \$ 7,500.00         No         n/a           Armstrong Center         Furnishing Replacement         \$ 20,000.00         1         \$ 20,000.00         No         n/a         \$ 77,500.00           Armstrong Center         Furnishing Replacement Project Phase I         \$ 20,000.00         1         \$ 220,000.00         No         n/a         \$ 77,500.00           Campus         Transportation Enhancement Project Phase I         \$ 20,000.00         \$ 27456,668.0         \$ 27456,668.0         \$ 27456				2					\$	2,233,768.00
University Hall         Interior Renovations, Phase 2 (Paint and Finishes)         \$ 281,485.00         I         \$ 80,000.00         No.         n/a           University Hall         Cooling Tower Infill Replacement         \$ 80,000.00         I         \$ 80,000.00         No.         n/a           University Hall         Lighting Upgrades (Public Areas)         \$ 45,000.00         I         \$ 45,000.00         No.         n/a           University Hall         Furniture Replacements         \$ 75,000.00         I         \$ 45,000.00         No.         n/a           Armstrong Center         Interior Paint and Finish Replacement         \$ 20,000.00         I         \$ 220,000.00         No.         n/a           Armstrong Center         Furnishing Replacement         \$ 20,000.00         I         \$ 220,000.00         No.         n/a           Armstrong Center         Furnishing Replacement         \$ 20,000.00         I         \$ 220,000.00         No.         n/a         \$ 77,500           Armstrong Center         Furnishing Replacement Project Phase I         \$ 220,000.00         I         \$ 220,000.00         No.         n/a         \$ 77,500           Campus         Transportation Enhancement Project Phase II         \$ 250,000.00         I         \$ 250,000.00         No         n/a			\$ 120,000.00	1						
University Hall         Cooling Tower Infill Replacement         \$ 80,000.00         I         \$ 80,000.00         No         n/a           University Hall         Lighting Upgrades (Public Areas)         \$ 45,000.00         I         \$ 45,000.00         No         n/a         S           University Hall         Lighting Upgrades (Public Areas)         \$ 45,000.00         I         \$ 75,000.00         No         n/a         \$ 556,482           Armstorg Center         Interior Paint and Finish Replacement         \$ 20,000.00         I         \$ 20,000.00         No         n/a         \$ 566,482           Armstorg Center         Exterior Upgrades (Roof, Paint, and Façade')         \$ 620,000.00         I         \$ 20,000.00         No         n/a         \$ 75.000           Armstorg Center         Funishing Replacement         \$ 20,000.00         I         \$ 20,000.00         No         n/a         \$ 75.000           Libetry Center         Table Top Exhaust Hood         \$ 1,500.00         I         \$ 25,500.000         No         n/a         \$ 75.000           Campus         Transportation Enhancement Project Phase II         \$ 252,000.00         I         \$ 26,000.00         Yees         GaDDT/ASU         Campus         GaDDT/ASU         Campus         GaDDT/ASU         Campus <t< td=""><td>University Hall</td><td>Interior Renovations, Phase 2 (Paint and Finishes)</td><td>\$ 281,485.00</td><td></td><td>\$</td><td>281,485.00</td><td>No</td><td>n/a</td><td></td><td></td></t<>	University Hall	Interior Renovations, Phase 2 (Paint and Finishes)	\$ 281,485.00		\$	281,485.00	No	n/a		
University Hall         Lighting Upgrades (Poblic Areas)         \$ 45,000.00         1         \$ 45,000.00         No         n/a         S 45,000.00         No         n/a         S 56,462           Armstorg Center         Interior Paint and Finish Replacement         \$ 20,000.00         1         \$ 75,000.00         No         n/a         \$ 556,462           Armstorg Center         Exterior Upgrades (Roof, Paint, and Façade')         \$ 620,000.00         1         \$ 20,000.00         No         n/a         \$ 75,000.00         No         Na         Na         \$ 75,000.00         No         \$ 75,000.00         No         Na </td <td></td> <td>Cooling Tower Infill Replacement</td> <td></td> <td>1</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		Cooling Tower Infill Replacement		1						
University Hall         Furniture Replacements         \$ 75,000,00         1         \$ 75,000,00         No         n/a         \$ 556,482           Armstrong Center         Interior Pairt and Finish Replacement         \$ 20,000,00         1         \$ 20,000,00         No         n/a           Armstrong Center         Euterior Upgrades (Roof, Paint, and Façade')         \$ 620,000,00         1         \$ 20,000,00         No         n/a           Armstrong Center         Furnishing Replacement         \$ 20,000,00         1         \$ 20,000,00         No         n/a           Armstrong Center         Card Access         \$ 7,500,00         1         \$ 20,000,00         No         n/a           Campus         Transportation Enhancement Project Phase I         \$ 25,000,00         1         \$ 25,000,00         No         n/a         \$ 30,00,00           Campus         Transportation Enhancement Project Phase II         \$ 20,000,00         1         \$ 25,000,00         No         n/a         \$ 300,000           Campus         Transportation Enhancement Project Phase II         \$ 300,000,00         1         \$ 300,000,00         No         n/a         \$ 300,000           Campus         Transportation Enhancement Project Phase II         \$ 300,000,00         1         \$ 300,000,00         No<				4					-	
Armstorg Center         Interior Paint and Finish Replacement         \$ 20,000.00         1         \$ 20,000.00         No         n/a           Armstorg Center         Exterior Upgrades (Roof, Paint, and Façade')         \$ 620,000.00         1         \$ 20,000.00         No         n/a           Armstorg Center         Furnishing Replacement         \$ 20,000.00         1         \$ 20,000.00         No         n/a         \$ 77.50.00           Libetry Center         Table Top Exhaust Hood         \$ 1,500.00         1         \$ 26,500.00         No         n/a         \$ 77.50.00           Campus         Transportation Enhancement Project Phase I         \$ 252,000.00         1         \$ 265,000.00         Yes         GaDDT/AASU           Campus         Transportation Enhancement Project Phase II         \$ 252,000.00         1         \$ 352,000.00         No         n/a         \$ 300,000.00           Campus         Transportation Enhancement Project Phase III         \$ 300,000.00         1         \$ 352,000.00         No         n/a         \$ 300,000.00           Campus         Transportation Enhancement Project Phase III         \$ 300,000.00         1         \$ 352,000.00         No         n/a         \$ 300,000.00           Campus         Transportation Enhancement Project Phase III         \$ 300,000.									s	556,485.00
Armstrong Center         Exterior Upgrades (Roof, Paint, and Façade')         \$ 620,000.00         1         \$ 620,000.00         Yes         EPF1           Armstrong Center         Furnishing Replacement         \$ 20,000.00         1         \$ 20,000.00         No         n/a           Armstrong Center         Card Access         \$ 7,500.00         1         \$ 20,000.00         No         n/a         \$ 77,500           Liberty Center         Table Top Exhaust Hood         \$ 1,500.00         1         \$ 20,000.00         No         n/a         \$ 1,500           Campus         Transportation Enhancement Project Phase II         \$ 625,0000.00         1         \$ 252,000.00         Yes         GaDOT/AASU         Campus         Transportation Enhancement Project Phase II         \$ 20,000.00         1         \$ 252,000.00         Yes         GaDOT/AASU         Campus         Transportation Enhancement Project Phase II         \$ 300,000.00         1         \$ 300,000.00         No         n/a         \$ 300,000         Campus         S adaDOT/AASU         Campus         Storm/Sanitary Sever Survey/Master Plan         \$ 20,000.00         1         \$ 300,000.00         No         n/a         \$ 20,000         Campus         Storm/Sanitary Sever Survey/Master Plan         \$ 20,000.00         1         \$ 15,000.00         No							No		-	000,400.00
Armstrong Center         Furnishing Replacement         \$ 20,000.00         I         \$ 20,000.00         No         n/a         Status           Armstrong Center         Card Access         \$ 7,500.00         No         n/a         \$ 7,500.00           Liberty Center         Table Top Exhaust Hood         \$ 1,500.00         I         \$ \$ 3,500.00         No         n/a         \$ 7,500.00           Campus         Transportation Enhancement Project Phase I         \$ \$ 250,000.00         I         \$ \$ 26,000.00         Yes         GaDDT/AASU           Campus         Transportation Enhancement Project Phase II         \$ 250,000.00         I         \$ \$ 250,000.00         Yes         GaDDT/AASU         \$ 300,000           Campus         Transportation Enhancement Project Phase II         \$ 352,000.00         I         \$ \$ 320,000.00         No         n/a         \$ 300,000           Campus         Transportation Enhancement Project Phase II         \$ 300,000.00         I         \$ \$ 320,000.00         No         n/a         \$ 300,000           Campus         Storm/Santary Sever Survey/Master Flan         \$ 20,000.00         I         \$ 300,000.00         I         \$ 300,000.00         No         n/a         \$ 20,000.00         Campus         Restripe Aris Drive Predestrian vay Project         \$ 20,000.	Armstrong Center	Exterior Upgrades (Roof, Paint, and Façade')	\$ 620,000.00	1	\$	620,000.00	Yes			
Libety Center         Table Top Exhaust Hood         \$ 1,500.00         I         \$ 1,500.00         No         n/a         \$ 1,500           Campus         Transportation Enhancement Project Phase I         \$ 25,000.00         I \$ 25,000.00         Yes         GaDDT/AASU           Campus         Transportation Enhancement Project Phase II         \$ 250,000.00         I \$ 250,000.00         Nee         GaDDT/AASU           Campus         Transportation Enhancement Project Phase II         \$ 300,000.00         I \$ 352,000.00         Nee         APAC Southeast           Campus         Transportation Enhancement Project Phase II         \$ 300,000.00         I \$ 300,000.00         No         n/a         \$ 300,000           Campus         Storm/Sanitary Sever Survey/Master Plan         \$ 20,000.00         I \$ 300,000.00         No         n/a         \$ 20,000           Campus         Storm/Sanitary Sever Survey/Master Plan         \$ 20,000.00         I \$ \$ 800,000.00         No         n/a         \$ 20,000           Campus         Restripe Arts Drive Parking Lot         \$ 16,000.00         I \$ \$ 15,000.00         No         n/a         \$ 15,000           Campus         Restripe Arts Drive Parking Lot         \$ 15,000.00         I \$ \$ 52,000.00         No         n/a         \$ 25,000           Campus	Armstrong Center	Furnishing Replacement								
Subtotal:         \$ 27,456,065.00         GaDDT/ASU           Campus         Transportation Enhancement Project Phase II         \$ 625,000.00         1 \$ 625,000.00         Yes         GaDDT/ASU           Campus         Transportation Enhancement Project Phase II         \$ 200,000.00         1 \$ 250,000.00         Yes         GaDDT/ASU           Campus         Transportation Enhancement Project Phase III         \$ 300,000.00         1 \$ 250,000.00         No         n/a         \$ 300,000           Campus         Road Improvement Plan (University Drive Resurface)         \$ 300,000.00         1 \$ 300,000.00         No         n/a         \$ 300,000           Campus         Storm/Sanitary Sewer Survey/Master Plan         \$ 20,000.00         1 \$ 20,000.00         No         n/a         \$ 20,000           Campus         Storm/Sanitary Sewer Survey/Master Plan         \$ 20,000.00         1 \$ 80,000.00         No         n/a         \$ 20,000           Campus         Restripe Arb Drive Parking Lot         \$ 15,000.00         1 \$ 50,000.00         No         n/a         \$ 15,000           Campus         Restripe Arbs Drive Parking Lot         \$ 6,650.00         1 \$ 5,600.00         No         n/a         \$ 22,000           Campus         Restripe Arbs Drive Parking Lot         \$ 6,650.00         1 \$ 5,000.00										77,500.00
Campus         Transportation Enhancement Project Phase II         \$ 625,000.00         Yes         GaDDT/AASU           Campus         Transportation Enhancement Project Phase II         \$ 250,000.00         Yes         GaDDT/AASU           Campus         Transportation Enhancement Project Phase II         \$ 300,000.00         1         \$ 300,000.00         No         n/a         \$ 300,000           Campus         Transportation Enhancement Project Phase III         \$ 300,000.00         1         \$ 352,000.00         Ne         n/a         \$ 300,000           Campus         Road Improvement Plan (University Drive Resurface)         \$ 352,000.00         1         \$ 352,000.00         No         n/a         \$ 20,000           Campus         Storm/Sanitary Sewer Survey/Master Plan         \$ 20,000.00         1         \$ 350,000.00         No         n/a         \$ 20,000           Campus         Restripe Arts Drive Predestrianway Project         \$ 15,000.00         1         \$ 15,000.00         No         n/a         \$ 15,000.00           Campus         Restripe Arts Drive Parking Lot         \$ 15,000.00         1         \$ 352,000.00         No         n/a         \$ 15,000.00           Campus         Restripe Arts Drive Parking Lot         \$ 15,000.00         1         \$ 6,650.00         No	Liberty Center	Table Top Exhaust mood		1			NU	iva	3	1,500.00
Campus         Transportation Enhancement Project Phase II         \$ 250,000.00         1         \$ 250,000.00         Yes         GaDDTAASU           Campus         Transportation Enhancement Project Phase III         \$ 300,000.00         1         \$ 352,000.00         Yes         APAC Southeast           Campus         Storm/Santary Sever Survey/Master Plan         \$ 352,000.00         1         \$ 352,000.00         Yes         APAC Southeast           Campus         Storm/Santary Sever Survey/Master Plan         \$ 20,000.00         1         \$ 352,000.00         Yes         APAC Southeast           Campus         Stormo/Santary Sever Survey/Master Plan         \$ 20,000.00         1         \$ 360,000.00         Yes         Mindward Commons LLC           Campus         Restripe Arb Drive Parking Lot         \$ 15,000.00         1         \$ 15,000.00         No         n/a         \$ 15,000           Campus         Restripe Arbs Drive Parking Lot         \$ 6,650.00         1         \$ 6,650.00         No         n/a         \$ 322,000.00           Campus         Restripe Arbs Drive Parking Lot         \$ 6,650.00         1         \$ 325,000.00         No         n/a         \$ 325,000.00           Campus         Burrett Brivd Street Lighting Upgrades (Cobra Heads)         \$ 1,500.00         No         n/	Campus	Transportation Enhancement Project Phase I		1			Yes	GaDOT/AASU		
Campus         Transportation Enhancement Project Phase III         \$ 300.000.00         1         \$ 300.000.00         No         n/a         \$ 300.000           Campus         Road Improvement Plan (University Drive Resurface)         \$ 352.000.00         1         \$ 352.000.00         No         n/a         \$ 20.000           Campus         Storm/Sanitary Severe Survey/Master Plan         \$ 20,000.00         1         \$ 350.000.00         No         n/a         \$ 20,000           Campus         Science Drive Pedestrianway Project         \$ 800.000.00         1         \$ 800.000.00         No         n/a         \$ 20,000           Campus         Restripe Sports Center Parking Lot         \$ 15,000.00         1         \$ 15,000.00         No         n/a         \$ 15,000           Campus         Restripe Armstorg Center Parking Lot         \$ 15,000.00         1         \$ 6,650.00         Yes         PSC         2           Campus         Road Improvement Plant (Arts Drive Parking Lot         \$ 325,0000.00         1         \$ 325,000.00         No         n/a         \$ 325,000         2         3 22,000.00         No         n/a         \$ 325,000         3 22,000.00         No         n/a         \$ 325,000         3 22,000         3 22,000.00         No         n/a         \$ 325,00	Campus	Transportation Enhancement Project Phase II	\$ 250,000.00	1	\$	250,000.00	Yes			
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Campus         Science Drive Pedestrianway Project         \$ 800,000.00         1         \$ 800,000.00         Yes         Windward Commons LLC           Campus         Restripe Sports Center Parking Lot         \$ 15,000.00         1         \$ 15,000.00         No         n/a         \$ 15,000           Campus         Restripe Arts Drive Parking Lot         \$ 15,000.00         1         \$ 15,000.00         No         n/a         \$ 15,000           Campus         Restripe Armstrong Center Parking Lot         \$ 6,650.00         1         \$ 6,650.00         No         n/a         \$ 325,000           Campus         Road Improvement Plant (Arts Drive Resurface)         \$ 325,000.00         No         n/a         \$ 325,000           Campus         Burnett Blvd Street Lighting Upgrades (Cobra Heads)         \$ 2,500.00         8         \$ 2,000.00         No         n/a         \$ 325,000.00           Campus         Burnett Blvd Street Lighting Upgrades (Cobra Heads)         \$ 1,500.00         6         \$ 9,000.00         No         n/a         \$ 9,000.00           Campus         Library Drive Street Lighting Upgrades (Cobra Heads)         \$ 1,500.00         6         \$ 9,000.00         No         n/a         \$ 9,000.00           Campus         Library Drive Street Lighting Upgrades (Cobra Heads)         \$ 1,										00.000.00
Campus         Restripe Arb Center Parking Lot         \$ 15,000.00         I         \$ 15,000.00         No         n/a         \$ 15,000           Campus         Restripe Arb Drive Parking Lot         \$ 15,000.00         I         \$ 15,000.00         No         n/a         \$ 15,000           Campus         Restripe Arb Drive Parking Lot         \$ 6650.00         I         \$ 15,000.00         No         n/a         \$ 15,000           Campus         Road Improvement Plant (Arb Drive Resurface)         \$ 325,000.00         I         \$ 325,000.00         No         n/a         \$ 325,000.00           Campus         Burnett Blid Street Lighting Upgrades (Cobra Heads)         \$ 2,2600.00         8         \$ 20,000.00         No         n/a         \$ 325,000.00           Campus         Arts Drive Street Lighting Upgrades (Cobra Heads)         \$ 1,500.00         6         \$ 9,000.00         No         n/a         \$ 20,000           Campus         Library Drive Street Lighting Upgrades (Cobra Heads)         \$ 1,500.00         6         \$ 9,000.00         No         n/a         \$ 10,000           Campus         Storm Water Intel Repairs (Various Locations)         \$ 10,000.00         I         \$ 10,000.00         No         n/a         \$ 10,000           Campus         Storm Water Intel Repai								n/a Windward Commons LLC	\$	20,000.00
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Campus         Restripe Armstrong Center Parking Lot         \$ 6,650.00         1 \$ 3,650.00         Yes         PSC           Campus         Road Improvement Plant (Arts Drive Resultace)         \$ 325,000.00         No         n/a         \$ 30,000         Campus         Library Drive Street Lighting Upgrages (Cobra Heads)         \$ 1,500.00         No         n/a         \$ 12,000.00         No         n/a										15,000.00
Campus         Road Improvement Plant (Arts Drive Resurface)         \$ 325,000,00         1         \$ 325,000,00         No         n/a         \$ 325,000           Campus         Burnett Blvd Street Lighting Upgrades (Cobra Heads)         \$ 2,500,00         8         \$ 2,000,00         No         n/a         \$ 20,000           Campus         Arts Drive Street Lighting Upgrades (Cobra Heads)         \$ 1,500,00         6         \$ 9,000,00         No         n/a         \$ 9,000           Campus         Library Drive Street Lighting Upgrades (Cobra Heads)         \$ 1,500,00         8         \$ 12,000,00         No         n/a         \$ 9,000           Campus         Library Drive Street Lighting Upgrades (Cobra Heads)         \$ 1,500,00         8         \$ 12,000,00         No         n/a         \$ 12,000           Campus         Storm Water Indel Repairs (Various Locations)         \$ 10,000,00         No         n/a         \$ 12,000           Campus         Repair Exterior Campus Lighting         \$ 11,887,00         \$ 11,887,00         \$ 11,887,00         \$ 2,347,000,00         No         No	Campus	Restripe Armstrong Center Parking Lot	\$ 6,650.00	1	\$	6,650.00	Yes	PSC		
Campus         Arts Drive Street Lighting Upgrades (Cobra Heads)         \$ 1,500.00         6 [\$ 9,000.00         No         n/a         \$ 9,000           Campus         Library Drive Street Lighting Upgrades (Cobra Heads)         \$ 1,500.00         6 [\$ 9,000.00         No         n/a         \$ 12,000           Campus         Storm Water Inder Repairs (Various Locations)         \$ 10,000.00         1 \$ 10,000.00         No         n/a         \$ 12,000           Campus         Repair Exterior Campus Lighting         \$ 11,887.00         \$ 11,887.00         Yes         Institutional           Campus         Subtotal:         \$ 2,347,000.00         \$         \$ 2,347,000.00         \$         \$	Campus	Road Improvement Plant (Arts Drive Resurface)								325,000.00
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Campus         Storm Water Inlet Repairs (Various Locations)         \$ 10,000.00         1         \$ 10,000.00         No         n/a         \$ 10,000           Campus         Repair Exterior Campus Lighting         \$ 11,887.00         \$ 11,887.00         Yes         Institutional           Subbtotal:         \$ 2,347,000.00         \$ 2,347,000.00         \$ 2,347,000.00         \$ 2,347,000.00         \$ 3,000										9,000.00 12,000.00
Campus         Repair Exterior Campus Lighting         \$ 11.887.00         \$ 11.887.00         Yes         Institutional           Subtotal:         \$ 2,347,000.00         \$	Campus	Storm Water Inlet Repairs (Various Locations)	\$ 10,000.00	1						10,000.00
Subtotal: \$ 2,347,000.00			\$ 11,887.00		\$	11,887.00				
			Subtotal:		\$	2,347,000.00			-	
Grand Total: \$29,783,065,00 \$13,468,005			Grand Total:			29,783,065.00				13,468,005.00

## Chairs

Judith Garrison Robert Loyd

## Additional

**Members** Catherine Gilbert Lorrie Hoffman Elizabeth Desnoyas-Colas Prino Jacob Catherine McGowan Erik Nordenhaug Bryan Riemann Lynn Roberts Bill Kelso (Ex officio) Carey Adams (Ex officio) MacGregor Bailey Laura Barrett (Ex officio) Keith Betts (Ex officio) David Carson (Ex officio) Yassaman Saadatmand (Ex officio

## Appendix J.1

Bills PBF

A comprehensive salary analysis study with recommendations be conducted next year and every three years after that.

## Report Date April 4, 2013

## **Committee: Student Success**

Date			Date	Date(s) of Senate
Assigned	Description	Date(s) of Meeting(s)	Submitted	Action
August 20, 2012	Submission of graduation list.	8/16/12. Removal of the SSC from the graduation list approval process for efficiency. The Registrar's office should forward the list directly to the senate. This duty should be removed from committee duties in the bylaws.	9/4/12	
	Charge#1: Review academic probation and academic standing.	9/4/12, 10/2/12, 1/8/13, Recommendations were made for midterm grades and forwarded to the senate. Academic probation needs to be considered by the 2013- 2014 committee since many procedures have changed and data needs to be collected.	1/8/13	
	Charge #2: Ad Hoc On Line Education	9/4/12. Two SSC members volunteered to serve. Lynn Roberts and Trish Holt attended the first meeting. Lynn Roberts and Charlie Belin represented SSC on subsequent meetings.	10/2/12	
September 17, 2012	Charge #1: Examine Registration and Course Overload issues, specifically those that begin with financial aid drops and lead to courses exceeding capacity. Students dropped from a course for nonpayment (and related reasons) results in other students adding that course (filling the new vacancy). Subsequently, those that had been dropped request	October 2, 2012 #1: Examine Registration and Course Overload issues, specifically those that begin with financial aid drops and lead to courses exceeding capacity. Students dropped from a course for nonpayment (and	11/2/ 2012	

re-enroll	ment in the course and	related reasons) results	
	culty feel obligated to	in other students adding	
help for	various	that course (filling the	
	Problem: courses	new	
campus- capacity	wide filled beyond	vacancy). Subsequently,	
capacity		those that had been	
		dropped request re-	
		enrollment in the course	
		and many faculty feel	
		2 2	
		obligated to help for various	
		reasons. Problem:	
		courses campus-wide	
		filled beyond capacity. Information provided by	
		Lee Ann Kirkland –	
		Drops are not from	
		Financial Aid but are	
		processed through the	
		Bursar's Office. The	
		drops are for	
		nonpayment. The Board	
		of Regents requires that	
		students' accounts are	
		paid in full before they	
		can attend class. Many	
		students fail to make	
		payment. Students	
		receive numerous e-mail	
		and phone call warnings	
		before they are dropped from class. <i>Letters</i>	
		regarding HOPE status	
		will go out in Letters	
		will go out on December	
		<i>15.</i> Please note grades are due on Friday, Dec	
		14. Financial Aid will be	
		unable to review and	
		generate notices to	
		students (email) of their	
		HOPE status until Dec	
		19. The drop process is	
		managed through	
		Enrollment Services.	
		Since students have	

	multiple warnings before being dropped from a class, faculty are not obliged to overload courses. Students need to pay attention to e- mails and phone calls from Enrollment Services. The schedule for Fall 2012 ended with students dropped on a Saturday. The time is being changed so that the drop will occur earlier.	
Charge #2: Examine "What does student centered learning mean?"	Leigh Rich (guest) presented the charge from the Senate Steering Committee. The phrase "student centered learning" has become a buzzword. Senate steering committee is asking for faculty to operationalize the term. What do we need to ensure that learning is student-centered. For example, does it mean that class size needs to be limited? How does Armstrong promote student centered learning? What do we need to assure that faculty have adequate resources to foster student centered learning. The use of the term stems from the university mission: Armstrong is teaching- centered and student- focused, providing diverse learning	

		experiences and		
		professional programs		
		grounded in the liberal		
		arts. And the value: We		
		value education that is		
		student-focused,		
		transformative,		
		experiential and		
		rigorous, leading to		
		student success. After		
		much discussion, the		
		committee recommends		
		that student centered		
		learning needs to be		
		defined by each		
		department or division		
		since it may have one		
		meaning for an		
		academic department		
		and another for the		
		Office of Student		
		Success or other		
		division.		
November		January 8, 2013:	Feb 27,	
November		January 0, 2015.	1002/,	
19.2012		-	2013	
19, 2012			2013	
19, 2012	1. Why are students who are	1. From Academic	2013	
19, 2012	1. Why are students who are registered with disability	1. From Academic Affairs Council minutes	2013	
19, 2012			2013	
19, 2012	registered with disability	Affairs Council minutes	2013	
19, 2012	registered with disability services allowed to register	Affairs Council minutes September 8, 2011.	2013	
19, 2012	registered with disability services allowed to register early? What is the	Affairs Council minutes September 8, 2011. <b>Priority Registration</b> <b>for Students with</b>	2013	
19, 2012	registered with disability services allowed to register early? What is the	Affairs Council minutes September 8, 2011. <b>Priority Registration</b> <b>for Students with</b> <b>Disabilities</b>	2013	
19, 2012	registered with disability services allowed to register early? What is the	Affairs Council minutes September 8, 2011. <b>Priority Registration</b> <b>for Students with</b> <b>Disabilities</b> Kelly Woodruff Ms.	2013	
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elevator, scheduling a class for an accessible classroom can be an issue. Some students require books in alternate format, priority registration would give them more time to obtain these materials. A survey by the University of Washington indicated that across all post- secondary institutions in the country, 62% offered priority registration for students with disabilities. Valosta State University and Georgia Southern University are two USG institutions that have priority registration for students with disabilities. Currently there are 130 students with registered disabilities who would be affected. Only students with properly documented, registreted disabilities wuld be elligible for priority registration. Registration would not be available to these students carlier than the normal registration window. Their time tickets would simply be coded so they could register on the first day of registration. There would still be an advisement hold on their tickets. It was moved and seconded to give priority		
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	registration to students registered with the Office of Disability Services. The motion carried.	
2. Faculty are concerned about several issues: failure of DS to notify faculty regarding students; scheduling exams (should coincide with the day/time for the rest of the class); methods of exam administration (should be proctored); faculty concerns about sending tests/exams electronically (test security issues).	Failure of DS to notify faculty regarding students: It is each student'sresponsibility to notify their professors of their disability and accommodations. The Office of Disability Services facilitates this process through the creation of an advocacy letter which contains the student's limitations and approved accommodations.Students do not always need to use accommodations for every class. It is always the student's decision whether or not they will let the professor know about their accommodations.We do inform students that if they choose not to meet with the professor or utilize their accommodations, they may not use them retroactively. It is a student's right to refrain from informing a professor about their disability. For this reason and to protect students'	

Disability Services staff	
do not directly notify	
professors about all	
students with	
disabilities in their	
classes. In college,	
students are expected	
to utilize self-advocacy	
skills. In addition, a	
student may start	
using accommodations	
any time during a	
semester. Some	
students do not get	
approved to receive	
accommodations until	
right before final	
exams. If a student	
approaches a professor	
and requests	
accommodations, the	
professor <b>must</b>	
accommodate the	
student as long as they	
receive 24 hours notice	
of a test that needs to	
be proctored in	
Disability Services.	
<u>Scheduling exams</u> : We	
ask students to	
schedule their tests	
and quizzes on the	
same day and time as	
the class. However,	
sometimes students	
have back-to-back	
classes and need to	
take their tests earlier	
or later on the same	
day as the class due to	
their class schedule.	
When students have	
back-to-back classes,	
they will not receive	
their accommodation	

of extended time if	
they take the test at the	
same time as the class.	
For this reason, I do	
advise students to try	
to avoid scheduling	
classes one hour apart	
but this is not always	
possible because	
classes do not always	
have multiple sections	
or they have other	
scheduling conflicts. I	
will advise students to	
avoid scheduling back-	
to-back classes when	
possible when	
contacting them about	
priority registration	
for classes.	
<u>Methods of exam</u>	
administration:	
Students leave their	
belongings and	
electronic devices in	
our graduate	
assistants' office when	
they arrive to take	
their tests. The tests	
are proctored by	
graduate assistants in	
a testing room next	
door. We recently	
purchased a video	
camera which can view	
three of the test	
stations in the room	
and have posted a sign	
on the door to let	
students know that	
they are being video	
monitored. In the	
future, we hope to	
have video monitoring	
for the entire room.	

		The cost of electrical		
		wiring and cameras		
		does not make this		
		endeavor feasible at		
		this time.		
		Faculty concerns about		
		sending tests		
		electronically: When		
		the graduate assistants		
		request tests every		
		day, we do ask		
		professors to e-mail		
		the test to us <b>or</b> leave a		
		copy with the		
		departmental		
		secretary. We pick		
		tests up and return		
		them to the secretaries		
		every afternoon. E-		
		mailing tests is more		
		convenient for some		
		professors but it is		
		certainly not required,		
		we can pick them up or		
		professors can drop		
		them off at our office.		
		We only ask that		
		professors do not use		
		campus mail because		
		we have no control		
		over the test and often		
		do not receive them in		
		time. We delete all e-		
		mails with tests		
		attached.		
		Kelly Woodruff, M.Ed.		
		Director of Disability		
		Services		
		501 11005		
2/27/13	#1 Ad Hoc Committee for	Melissa Jackson	2/27/13	
	Grade Appeal – request for 1	volunteered to serve.		
	member of SSC to serve			
	Faculty Forum for Retention,	On Thursday, March 21,	3/21/13	
	progression, graduation	at 3:30, in Solms 110,		
		the Student Success		

Committee held a Faculty Forum devoted to student retention. "RPG"— retention, progression, graduation—has been a hot topic at Armstrong, within the USG, and across the nation for several years. And Armstrong has introduced many new initiatives: the new course withdrawal and repeat policies, our Complete College Georgia plan, learning communities, First Class, HOLA, the Camino project, and our new associate degrees, among them. As state funding becomes increasingly tied to RPG, we need to do more.	
What is the faculty's role in retaining students? What should we be doing? Come to this forum and learn about new suggestions for improving retention rates and come prepared to offer suggestions of your own.	

<u>CO-Chairs</u>: Lynn Roberts, Helen Taggart

<u>Additional Members</u> : Pam Sears (Senate Liaison), Charlie Belin, David Wheeler, Trish Holt, David Bringman, Melissa Jackson, Leon Jaynes, Jonathan Roberts,

Faustina Smith, Kwame Phillips (Student Gov't), Judy Ginter, Herbert Bruce, Nashia Whittenburg, Greg Anderson, John Kraft, LeeAnn Kirkland

Report Date 4/10, 2013

#### Committee Faculty Development and Peer Review Task Force

Date Assigned	Description	Date(s) of Meeting(s)	Date Submitted	Date(s) of Senate Action
Aug, 2013	"develop mentoring process for non-tenure track faculty"	Faculty Development: Sept. 6, Sept. 20, Oct. 25, Nov. 13, Jan. 24, Mar. 1 Peer Review Task Force: Oct. 11, Jan. 8, Jan. 17, Jan.	Just prior to March, 2013 Steering Committee & senate meeting	
		31		

Chair Andi Beth Mincer

Additional

Members Mirari Elcoro, Ann Fuller, Sabrina Hessinger, Lynn Hunt Long, Patrick Thomas, Brent Feske, April Garrity, Teresa Winterhalter, Tina Leggett

The Faculty Development Committee and the Peer Review Task Force recommended

- 1. the development of a required first-year faculty experience (FYFE) for all new faculty that includes but is not limited to:
  - a. a formative peer review process with a faculty mentor
  - b. participation as a peer reviewer of another FYFE cohort member
  - c. regular (monthly?) meetings of the FYFE cohort to discuss topics relevant to getting one's feet on the ground at Armstrong, such as: the scholarship of teaching, forwarding research agendas, campus culture, first-generation college students, and internal funding opportunities
- 1. that faculty mentors for the FYFE be specifically nominated and carefully chosen for their interest and engagement in quality teaching.
- 2. that the time commitment for new faculty and their faculty mentors be acknowledged and balanced with something like a course release or stipend.
- 3. that a small group of faculty be recognized as Teaching Fellows to assist the Office of Faculty Development with promoting and enhancing quality teaching at Armstrong.

The full recommendations were submitted to the Faculty Senate and this document should be consulted for further detail.

# Report Date: April 12, 2013

# Committee: Faculty Welfare

Date Assigned	Description	Date(s) of Meeting(s)	Date Submitted	Date(s) of Senate Action
August 2012	EFace – resubmitted to FS stating we were done with this charge.	8/31/2012	9/17/2012	
Sept. 2012	Determine if medical insurance can be made available for non- relatives. FWC decided that this charge was an issue for USG not Armstrong according to former VD Dr. Whitford. The FWC agreed with this decision as a whole.	Sept 2012		
February 2013	Determine workload from college to college. The University as a whole does not give faculty workload credit for research students at the undergraduate level. We have not found written policy. However, the Department of Nursing does give one hour credit for every three thesis committees chaired, but this is at the graduate level. Teaching loads are also different from undergraduate to graduate. So we cannot compares graduate with undergraduate policy.	2/5/2013	4/15/2013	

#### Members

Michel, Karl Rolda'n, Gracia Mullinax, Donna Weiland, Mitch Loyd, Robert Whitford, Ellen Gilbert, Catherine Hagerty, Deb (S) Frazier, Doug

#### Appendix N

Annual Report - Writing Committee 2012-2013

Note: This report was NOT given during the Senate Meeting.

#### Fall 2012

During this semester the committee met three times. These meetings occurred on 8-27-2012, 9-10-2012, and 11-27-2012. The first meeting was organizational, the Chair of the committee was re-elected to be James Todesca (History) and the secretary was also re-elected, Mirari Elcoro (Psychology). In the second meeting the committee invited Bill Kelso, Interim Vice President for Advancement, to provide ideas on how to increase the visibility of the writing committee and to help increase the number of potential donors (for awards). During the last meeting of this semester, members of the committee volunteered to update the information on the website about the competition and the poster for the writing competition. There was lack of funding for a booth during Armstrong Day.

#### Spring 2013

Electronic communication among committee members occurred frequently throughout the semester. Such communications were about updates on the submission process and number of submissions. Posters with information on the writing completion were displayed throughout the university. The submission deadline was extended for one week in hopes of increasing the number of papers received by the committee. A total of 23 papers were received this Spring 2013 (38 were submitted last year 2011-2012).

One meeting was conducted Tuesday April 2, 2013. During this meeting the attendees discussed whether the writing committee should stand on its own, or should it be merged with the Research and Scholarship committee in the future. We feel like the SSS has overshadowed the writing competition, and that the committee is not receiving enough support to make the event visible to students. Below is a compilation of number of papers submitted over the course of several years.

Selection of winner will be conducted by the end of the second week of April. The writing competition winners will be announced, and presented at the Student Scholars Symposium April 24, 2013. Some funds were acquired for student prizes.

